

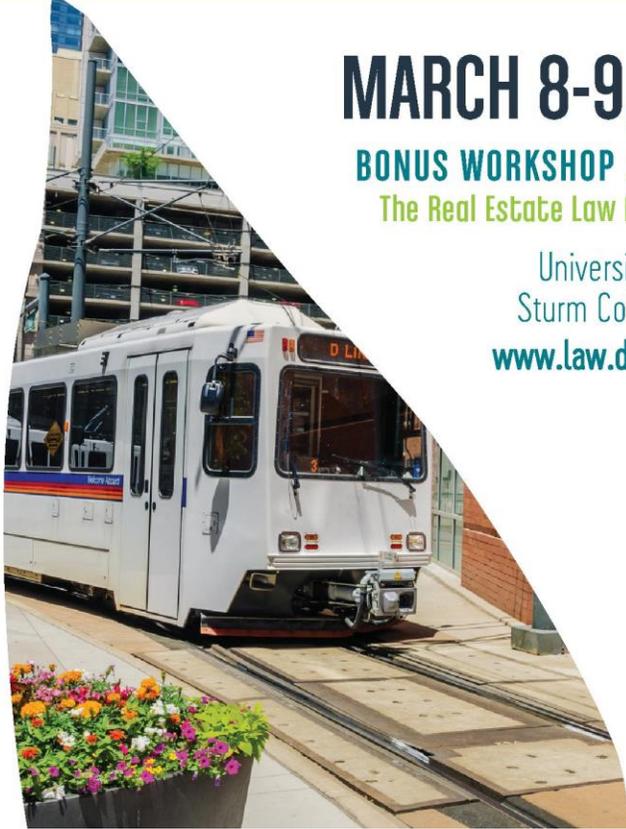


PLANNING TOOLS

WESTERN PLACES / WESTERN SPACES

DISRUPTION, INNOVATION, AND PROGRESS:

PLANNING FOR AN UNCERTAIN FUTURE



MARCH 8-9, 2018

BONUS WORKSHOP / MARCH 7
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WESTERN PLACES/WESTERN SPACES: DISRUPTION, INNOVATION, AND PROGRESS

How do we plan for the future when we don't know what it holds? This is a common dilemma for planners and land use practitioners everywhere. Despite the best-laid plans, new practices or technology can disrupt the entire process. The sharing economy—with the advent of Uber, Lyft, Airbnb, and others—has already made an impact on transportation and housing. Cities are exploring how to become smarter through the use of responsive infrastructure, but question how to integrate this model into the existing city-scape. And with fleets of driverless cars on the horizon, what will this mean for our mobility networks and parking structures?

Disruptive influences impact more than just cities. Landscape managers can now track livestock and grazing, map remote areas, and monitor plant and animal species using drones and GIS mapping. The rise of e-commerce is disrupting both big-box stores and Main Street shops. What additional impacts will drone delivery have on brick-and-mortar retail? And how can rural communities improve their communication and data networks so their residents can also benefit from the smart economy?

In addition to all the change being brought about by technology and innovation, communities also have to contend with the disruptions brought on by natural processes. How do communities embed resilience and adaptation in their long-range planning to address potential impacts caused by climate change, for example, including prolonged droughts, heat waves, and extreme weather events? What adaptive strategies can cities employ to protect public health and safety in the face of extreme weather? How do rural communities manage the risk of wildfire at the wildland-urban interface?

In a world full of disruptions, how do we build infrastructure and craft policies that not only meet our present-day needs, but also have the flexibility to adapt to future scenarios? These questions will help frame our discussions at the 2018 Western Places/Western Spaces conference.

PLANNING TOOLS

These sessions will present the tools and innovations that planners are using today to shape their communities. From model codes to community engagement, this session provides planning professionals with opportunities to learn from other practitioners.

BUILDING RESILIENCE TO HAZARDS: CONCRETE STEPS FOR PLANNERS TO SAFEGUARD THEIR COMMUNITY

Unexpected floods, wildfires, and landslides often remind communities in the intermountain west that disasters can be costly, time consuming, and may endanger human lives. In the face of these events, what are steps that a municipality or county can take in order to be more resilient? Integrating hazard risk into comprehensive plans is a growing trend in Colorado, and many opportunities for hazard mitigation exist through land use. Join this session to learn about a set of innovative strategies and resources for building resilience to natural and man-made hazards at all stages of planning, land use regulation, and program development.

MODERATOR:

Anne Miller

Senior Planner, Colorado Department of Local Affairs
Denver, CO

Anne Miller, AICP, has over 20 years of community development experience in the public, private, and non-profit sectors. She has worked with communities in Colorado and across the nation to develop long-range plans to promote healthy, livable communities. Anne has a background in parks and open space planning and has worked with the Chicago Park District as well as GreenPlay, a Colorado-based consultant firm. Anne is currently a Senior Planner with the Colorado Department of Local Affairs and has supported Colorado communities impacted by 2012-13 floods and fires on long range recovery and resiliency planning efforts. Anne has a Master's of Urban Planning and Policy degree from the University of Illinois at Chicago. She is active in the American Planning Association and is on the Executive Committee of the APA Sustainable Communities Division.

SPEAKERS:

Tareq Wafaie

Senior Associate, Clarion Associates
Denver, CO

Tareq Wafaie is a Senior Associate in Clarion's Denver office. He has more than a decade of professional land use planning experience working on a variety of projects including land use and zoning code diagnosis and reform, urban renewal, comprehensive planning, station-area planning, and natural hazard mitigation. Before joining Clarion, he was a development review planner, and provided technical assistance and training on land use issues to communities across Colorado. Wafaie is a member of the American Institute of Certified Planners and is a frequent speaker at regional and national planning conferences.

Waverly Klaw

Hazards and Land Use Planner, Colorado Department of Local Affairs
Denver, CO

Waverly Klaw is a Hazards and Land Use Planner with the Department of Local Affairs. She manages the Planning for Hazards Implementation Project, which works with disaster-declared Colorado communities to develop land use strategies to reduce their risk to hazards. Prior to working at the Department of Local Affairs, Waverly spent over five years managing programs for national and international non-profit organizations headquartered in New York City and Portland, Oregon. Waverly has a Master's degree in Urban and Regional Planning from the University of Colorado Denver.

Karen Berchtold

Planner II, City of Manitou Springs
Manitou Springs, CO

Karen Berchtold, AICP, is a Planner II with the City of Manitou Springs Planning Department. She served as the Project Manager for Plan Manitou, the City's integrated Master Plan-Hazard Mitigation Plan, which was recently adopted. She also managed a City-wide land use and housing inventory that was conducted by interns through an on-line ArcMap application. Karen is now coordinating implementation of the City's master plan and hazard mitigation plan. Karen She also collaborates on planning and hazard mitigation projects and oversees

community engagement for Plan Manitou, and coordinates the City's long-range planning data. Karen has previous experience as a planner for municipalities in Arizona, Massachusetts and New Hampshire. She holds a master's degree from the University of North Carolina-Chapel Hill Department of City and Regional Planning, and is a certified planner.

OUTLINE:

1. The hazards/land use connection: which hazards can be best mitigated through land use regulations, programs, or procedures; how can a comprehensive approach be taken so that resilience is an integrated theme throughout (10 minutes)
2. Points of entry: when and how municipal or county planners can include resilience strategies to actively reduce hazard risk in their existing projects (will share examples and resources from Planning for Hazards: Land Use Solutions for Colorado and www.planningforhazards.com) (40 minutes)
 - a. Comprehensive Plan development
 - b. Hazard Mitigation Plans
 - c. Other Plans – stormwater master plans, CIP plans, parks and recreation plans, climate action plans
 - d. Land use regulations
 1. Comprehensive updates
 2. Targeted updates
 - e. Administrative process updates
3. From concept to reality: resources and case studies of success (30 minutes)
 - a. Share resources that have been developed by the State of Colorado Department of Local Affairs and Clarion Associates to implement a comprehensive community-led process for determining hazard risks and prioritizing tools and strategies to mitigate such risks
 - b. Where these resources are being used, and what successes have been achieved to date
4. Q and A (10 minutes)

LEARNING OBJECTIVES:

- Understand how particular hazards can be mitigated through land use planning and regulatory strategies and the multiple benefits of these strategies.
- Gain expertise in the precise ways in which long-range planning tools (such as comprehensive plans and hazard mitigation plans) implementation tools (such as cluster subdivision ordinances, stream setbacks, and overlay districts), and other programmatic and procedural tools (such as site-specific assessments and application submittal requirements) can be used to reduce hazard risk.
- Understand a planning process for investigating and developing consensus on the most effective strategies for reducing risk to hazards in the community.

THE EVOLUTION OF THE BIKE-SHARE INDUSTRY

Public transportation plays a vital role in the urban economy and lives of many people every day. Bicycle sharing is a key component of the sharing economy, and with more than one million bike-share bicycles around the world, it is also becoming an increasingly popular piece of multi-modal transportation networks that many local municipalities are building. While many existing bike-share programs use fixed stations, a shift has begun for bike-sharing to a dockless model. This presentation will focus on and offer suggestions about the creation process, challenges, municipal considerations, community input, logistics and regulations, legal concerns, and lessons learned for establishing or implementing a dockless bike-share program.

SPEAKERS:

Brenden Paradies

Planner, City of Aurora
Aurora, CO

Brenden Paradies is an Urban Planner with the City of Aurora, Colorado who started with the City in June 2016. He is a recent graduate from the Master's of Urban Planning and Policy Program at University of Illinois-Chicago with concentrations in Transportation Planning and Community Development. In May 2014, Brenden graduated from Roosevelt University with a Bachelor's of Arts in Integrated Marketing Communications and Minor in Women's and Gender Studies. Brenden is one of the key player's for creating, integrating, and managing the City of Aurora's bike-share permit program that launched in October 2017. His enthusiasm and interest in bike-sharing systems started during his final year at Roosevelt, where he analyzed Chicago's DIVVY Bike Share Program and proposed specific strategies for DIVVY to implement a more inclusive transportation service for a wider range of users with varying income levels. He expanded on that project during his graduate studies, by conducting a transportation accessibility index between multiple modes of transportation in the City of Chicago to find relationships with socio-economic factors in hopes of improving employment and housing accessibility for low-income residents. Having had the opportunity to live in Dublin, Ireland and travel to European countries, Brenden continues to be inspired by other cultures, cities, and programs that support, encourage, and promote sustainable, multi-modal, and active living lifestyles. Now having lived and worked in Denver, Colorado for over one year, Brenden continues to be an advocate for transportation initiatives and strives towards personal and professional passions in the Urban Planning world.

David Kemp

Senior Transportation Planner, City of Boulder
Boulder, CO

David Kemp has been putting people on bikes since 1997. Following an illustrative career as a bike shop salesman, he moved on to conceptualize and implement the Tour de Fat event series with New Belgium Brewing from 2000-2004. From 2006-2012, he served as the Bicycle Coordinator for the City of Fort Collins and helped move the community from a silver to platinum level bicycle friendly community. In 2012, Mr. Kemp moved to Davis, CA to become the City's Active Transportation Planner. He moved back to Colorado in late 2014 to serve as a Senior Transportation Planner for the City of Boulder where he now specializes in multimodal infrastructure design and programming.

OUTLINE:

35 minute Powerpoint presentation from City of Boulder and 35 minute Powerpoint presentation from City of Aurora about implementing dockless bike-share in these cities. Remainder of time will allow for a group discussion and Q&A from attendees that want to learn more or have specific questions.

1. Conditions: Global Overview of the Bike-Sharing Industry and Emergence of Dockless in the U.S.
2. Beginning stages for Wanting Bike-Share in each city: What research was conducted? Were other cities with existing program consulted? If so, which cities? What questions were asked?
3. Explain goals of what this bike-share program is hoping to achieve. What is the bike-share program trying to solve or serve as?

4. Explain the process for implementing a bike-share program. City Council Ordinance, public meetings, legal processes, community engagement steps, media strategies, who was involved in creating and implementing the program
5. How is the program structured and managed? Who oversees the program? How is enforcement of rules executed?
6. What challenges has each city faced with establishing, implementing, and managing the program?
7. How has the program been received from the community? From City Management and City Council?
8. How do you evaluate the program? What type of data is helpful in evaluating the success of the program? How do you obtain that data?
9. What have ridership trends been like? Where are people riding bike-share? Who is the program serving? Where are their gaps in ridership?
10. Any lessons learned or suggestion you would offer to cities considering launching a dockless program in their city?
11. How can the program be improved?

LEARNING OBJECTIVES:

- Gain an understanding of what bike sharing is and how it is being used.
- Learn about the issues municipalities need to consider when implementing a bike-share program.
- Find out what two municipalities have learned in implementing bike-sharing programs.

NOT MY JOB: THE EVOLUTION OF THE HOUSING PLANNER POSITION

If you woke up last week and realized you are not doing the job you were hired for—a City Housing Planner—you are not alone. Or perhaps you recognize that your city needs to do more to address housing needs but your City Council isn't convinced that the government can make much of a difference to address housing needs. As housing markets in the West have become more complicated, the demands on the housing planner have increased. What used to be a mix of grant administrator, liaison with nonprofit and private sector partners, and delivery of housing programs has evolved into a position where the skills of policy analysis, political negotiation, and economic justification of projects are paramount. This session will discuss government's role in addressing housing needs, explore best practices in responding to the market; and discuss the skills, training, and support needed by today's Housing Planner.

SPEAKER INFORMATION

MODERATOR:

Heidi Aggeler

Managing Director, BBC Research & Consulting
Denver, CO

Heidi Aggeler is a Managing Director of BBC and directs the firm's housing and human services practice areas. Heidi's practice focuses on assessments of fair housing, workforce and affordable housing demand analyses, and human service needs assessments. Prior to joining BBC, Heidi worked for the Federal Reserve Bank of Minneapolis and the Federal Deposit Insurance Corporation (FDIC). Ms. Aggeler has been invited to speak about her work conducting housing market studies and fair housing research at conferences held by HUD, the American Planning Association, the Rocky Mountain Land Use Institute, and many state and local housing and civil rights agencies. She is a member of the Denver Planning Board and FAX Partnership.

SPEAKERS:

Kristin Hyser

Community Investment Program Manager, City of Boulder
Boulder, CO

Kristin Hyser joined the City of Boulder in 2014 and serves as the city's Community Investment Program Manager. In this role, Kristin partners with housing providers to invest local and federal resources to achieve the city's goals for creating and preserving permanently-affordable housing. Kristin also oversees the city's investment in community development projects. Since joining the city, Kristin has overseen the investment of approximately \$29 million and the creation and preservations of 368 permanently-affordable housing units. Prior to Boulder, Kristin held several positions in the public sector at the state and local levels related to community development, neighborhood revitalization, city planning, community development, affordable housing and economic development. Kristin has a B.A. in Sociology and Anthropology from Earlham College in Richmond, Indiana and a Masters in Regional Planning from Cornell University in Ithaca, New York.

Erik Kingston

Housing Coordinator, Idaho Housing Finance Administration
Boise, ID

Erik Kingston has directed housing programming and fair housing education for the Idaho Housing Finance Association since 1997. In this capacity, he provides leadership and strategic planning, project development and implementation, community outreach, contract administration, relationship building and problem-solving to rural and urban areas throughout Idaho. He is faculty of the Northwest Community Development Institute; a Board Member of Idaho Rural Partnerships; on the Idaho Statewide Bicycle and Pedestrian Advisory Committee; and Founder/coordinator, www.rampupidaho.org. He is also very funny.

Sean Murphy

Housing Planner, Salt Lake City Corporation
Salt Lake City, UT

Sean directs housing programs for Salt Lake City and recently managed the completion of a citywide comprehensive housing plan. He is a former policy and budget analyst for Salt Lake City, a research consultant for the Lewin Group, and a microlender for Grameen Bank. He has a degree in public administration from Cornell University.

Erica Leak

Directory, Division of Housing
Austin, TX

Erica Leak heads the City of Austin's Housing Policy division, which focuses on planning and policy initiatives for increasing household affordability in the City of Austin. She was instrumental in the adoption of Austin's first Strategic Housing Blueprint, which sets affordable housing goals, priorities and strategies for the city. Prior to that, she worked in the City of Austin's Planning Department, leading area planning processes and developing multiple density bonus programs that have resulted in more people-friendly neighborhoods that support transit and also include community benefits such as affordable housing. Erica studied architecture at the University of Washington, Seattle, and the University of California, Berkeley, and has over a decade of experience in planning, design, and public policy.

OUTLINE:

1. Discuss the role of the government in addressing housing needs, tailoring the discussion to different types of municipalities in the west—What works? What doesn't? What has changed that requires a more significant investment in housing?
2. Presentation of a sample of Housing Planner job descriptions. Discuss with attendees and panelists: Does this sound like their job? What else do they do, from community engagement specialist to data modeler?
3. Discussion with panelists on what surprises them the most about their jobs. Sharing of war stories from the field--and how and if their most challenging situations were resolved, focusing on what has been successful in addressing the needs of their unique communities
4. Discussion of resources for Housing Planners. Advice from panelists and discussion with attendees.

LEARNING OBJECTIVES:

- Learn about how other local governments have successfully responded to changing markets in the West and how they have changed their approaches to addressing housing needs.
- Achieve a better understanding of the complexities of their jobs--and develop a support network for troubleshooting shared challenges
- Learn about resources and strategies to help attendees do their job with less stress. a) Online and educational resources to bolster a skill set; b) How consultants can benefit or hurt a project; c) Best practices on working with elected officials.
- How to stay sane in the current housing climate.

UNHEARD VOICES OF YOUTH: HOW PHOTOVOICE CREATES MEANINGFUL COMMUNITY ENGAGEMENT

By engaging teens through photos, we can connect to stories through a new lens and include their voices in building strategies for the future of conservation and the future of urban planning. This session will discuss how Photovoice can involve teens in their communities and the outcomes of engaging teens through Photovoice. The panel will discuss how collaboration between governments, private institutions and nonprofits can create trust and greater outcomes with the teens and how those outcomes are used to implement change.

MODERATOR:

Julie Seltz

Executive Director, PCs for People
Denver, CO

Julie Seltz is the Denver Executive Director for PCs for People. She spent 8 years in financial services working in marketing, sales, technology, operations, and institutional relationship management between Denver and New York. After moving back to Denver, Julie operated a consulting firm specializing in business development and marketing for financial technology companies. Julie is active in the Denver community with the Junior League of Denver, Minds Matter, Denver Kids, Invisible Disabilities Association, and Junior Achievement. Julie assisted in incentivizing the Photovoice project by providing laptops to all the teens at the end of the project. She will help to discuss ways in which nonprofits can assist in involving and collaborating with nonprofits to bring civic engagement to a grassroots level.

SPEAKERS:

Gabrielle Roffe

Natural Resource Specialist, U.S. Fish and Wildlife Service
Kansas City, KS

Gabrielle Roffe has expertise in the areas of community engagement and creative placemaking, environmental education and field biology. She has spent the past 8 years working with non profits and government agencies to build non-traditional partnerships in underserved communities with the goal of connecting them to nature in and around urban areas. Gabrielle helps organizations build capacity in communities for climate resiliency, watershed health, increased green spaces, and creative placemaking and art. In order to create a more connected constituency, the US Fish and Wildlife Service brought Gabrielle on to develop strategies, tools and partnerships to build a connected conservation community. Gabrielle developed and implemented the Photovoice project with 60 urban youth from the Denver Metro area and developed online platforms to tell their stories. Gabrielle will use her expertise to lead discussions and make recommendations for building out the future of the conservation community.

Cara DiEnno

Associate Director, Center for Community Engagement & Service Learning, University of Denver
Denver, CO

Cara has expertise in community engagement - collaboration between the university and community through the mutually beneficial exchange of knowledge and resources in a context of partnership and reciprocity. She has more than ten years of experience with multiple youth development and educational programs, working closely with both high school and college students on civic development and environmental initiatives. She developed the Photovoice curriculum for this project and recruited and trained the college facilitators. She will speak about the process of engaging teens in conversations about their community and training them in the Photovoice process, the specific activities the team carried out to meet our identified goals, and both the successes and challenges faced through the process.

Tricia Anstey

Portfolio Integration Manager, North Denver Cornerstone Collaborative
Denver, CO

Tricia is the Portfolio Integration Manager in the NDCC for the communities of Globeville, Elyria and Swansea where she coordinates infrastructure projects and social programs being conducted by the City and County of Denver in this area. She ensures that that the goals and ideals of the neighborhood plans created in 2015 are executed with the community's best interest. She recruited participants in conjunction with the Growhaus for the Photovoice project and participated in the Photovoice program to engage regularly with the community she serves. She will speak about the importance of engaging new voices into community engagement conversations and the necessity for authentic, transparent community engagement in communities where significant change and development is happening around them.

OUTLINE:

1. Introduction of the panel (Julie)
2. Introduction to Photovoice (Gaby)
 - a. What a Photovoice project is
 - b. The Importance of including youth in the conversation for more diversity and inclusion in planning for communities and public land
3. We are Nature Case Study (Gaby)
 - a. What is the goal of We Are Nature
 - b. Engaging a new audience giving urban youth a voice and platform to tell their stories
 - c. Examples of student stories with photos and quotes
 - d. How to apply strategies
4. Smart Cities Case Study with DU and the City (Cara and Emily)
 - a. What was the goal of the project
 - b. Before and after empowerment survey results
 - c. How to use the information we gather from the photos to inform land use decisions?
 - d. Empowerment of community and follow through
5. The Benefits of Partnerships for Inclusivity (Tricia)
 - a. Methods for building non-traditional partnerships and engaging diverse audiences
 - b. How to develop mutually beneficial partnerships with non-traditional audiences
 - c. Importance of developing meaningful relationships with diverse stakeholders in communities

LEARNING OBJECTIVES:

- What Photovoice is and how workshops surrounding Photovoice are set up
- How to set up a public and private partnership for community engagement and utilize nonprofits to assist in getting to the core of the community
- Participants will learn creative and innovative ways to engage with diverse and younger audiences. These practices are applicable to many different audiences. They will learn how to use these engagement methods in order to further land conservation and urban planning missions

WHAT'S NEW WITH PLANNING ON THE FRONT RANGE?

The metropolitan region along the Front Range of Colorado is made up of many local governments, each one plotting its own course. Bringing together planning directors from some of the Front Range's leading communities can help paint a picture of the larger region's future. This year the directors will address the conference theme of disruption, innovation, and progress. How are they addressing disruptions like the shift in retail, or autonomous vehicles? What disruptions might be positive influences in achieving their community goals? And which have the potential to derail their progress?

MODERATOR:

Peter Pollock

Manager of Western Programs, Lincoln Institute of Land Policy
Boulder, CO

Peter Pollock, FAICP, is the Manager of Western Programs at the Lincoln Institute of Land Policy. Since July 2006 he has been working with the Department of Planning and Urban Form to manage the Institute's joint programs with the Sonoran Institute and the Center for Natural Resources and Environmental Policy at the University of Montana. He worked for almost 25 years for the City of Boulder, Colorado as both a current and long-range planner, and he served as director of the city's Planning Department from 1999 to 2006. Pollock began his career as the staff urban planner for the National Renewable Energy Lab in Golden, Colorado, where he specialized in solar access protection, energy-conserving land use planning, and outreach to local communities. During the 1997–1998 academic year Pollock was a Loeb Fellow at the Harvard University Graduate School of Design and a visiting fellow at the Lincoln Institute. He received his master's degree in Landscape Architecture at the University of California at Berkeley in 1978 and his bachelor's degree in Environmental Planning at the University of California at Santa Cruz in 1976.

SPEAKERS:

George Adams

Director, Aurora Planning Department
Aurora, CO

George Adams relocated to the Denver Metro area from Austin, Texas in August 2016 to take a position as the Director of the Planning and Development Services Department for the City of Aurora. George served in a variety of positions with the City of Austin over 25 years and was Assistant Director of the Development Services Department from 2009-2016. His professional interests are focused on promoting high quality urban design, placemaking, sustainable development and great customer service. The Denver Metro area is a dynamic and innovative region and George is grateful to be able to learn from and contribute to the area.

Brad Buchanan

Executive Director, City & County of Denver Community Planning & Development
Denver, CO

Brad Buchanan was appointed executive director of Denver Community Planning and Development by Mayor Michael B. Hancock in 2014. In this role, he is responsible for implementing visionary city planning and ensuring safe, responsible, sustainable building throughout Denver. The Department of Community Planning and Development is in charge of managing, planning and building within Denver, including designing and implementing citywide and neighborhood plans, establishing construction and design standards, coordinating revitalization efforts, managing historic preservation and performing code enforcement and education. Mr. Buchanan is a past chair of the Denver Planning Board and past chairman of the Downtown Denver Partnership. He was a member of the Downtown Denver Area Plan steering committee and the 2027 Committee, charged with the implementation of the Downtown Area Plan. He has also served on Denver's Landmark Preservation Commission.

Cameron Gloss

Planning Manager, City of Fort Collins
Fort Collins, CO

Cameron Gloss, AICP leads the City of Fort Collins planning program. Since entering the field in 1984, his public and private sector experience includes an array of work including comprehensive community planning, subarea and neighborhood planning, transportation master planning, land development review, sustainability modeling, and the crafting of land use regulations. Prior to his most recent role with the City of Fort Collins, Mr. Gloss spent five years working with the Fort Collins offices of both ED&A/AECOM and Clarion Associates where he acted as a Senior Planner, leading community planning projects over a dozen states, primarily within the western region.

Steve Glueck

Director of Community and Economic Development, City of Golden
Golden, CO

Steve Glueck has been a proponent of vital, healthy, economically strong urban environments throughout his thirty-five year career in municipally oriented city planning, economic development, sustainability and community development. He has degrees from Michigan State University and the University of Colorado at Denver, and has focused his professional career in the cities of Lakewood and Golden, Colorado as well as international work through the international program of the International City and County Managers Association (ICMA). Mr. Glueck is currently the Director of Community and Economic Development for Golden, Colorado and serves as director of the city's Urban Renewal Authority and Downtown Development Authority.

Brett Limbaugh, AICP

Director of Development Services, City of Loveland
Loveland, CO

Travis Parker

Planning Director, City of Lakewood
Lakewood, CO

Mr. Parker has been Planning Director for Lakewood since August 2011. Since that time, he has led revisions of the Lakewood comprehensive plan and zoning code, the creation of the City's first Sustainability Plan, and major planning efforts surrounding the West Corridor light rail. His previous experience includes over a fifteen years of planning at the city and county level across the country. Mr. Parker's career has focused on land use planning with an emphasis on zoning and he has been involved with the update of four different zoning codes.

Jim Robertson

Director of Planning, Housing, and Sustainability, City of Boulder
Boulder, CO

Jim joined the city as chief urban designer in August 2016. With a Master's Degree in Architecture from North Carolina State University and a Juris Doctor from Emory University, School of Law, he understands the importance of community involvement in the processes and decisions of this department. Prior to working in Boulder, Jim worked for the city of Austin, Texas, as an urban designer.

OUTLINE:

About 8 planning directors from Front Range communities, from Fort Collins to Colorado Springs, are invited to participate in a half-day retreat, and to then present at the RMLUI conference. We've now done this four times. The directors value the opportunity to have an off-the-record exchange of issues and ideas. In the course of this facilitated discussion they share their experiences, frustrations and innovations. By the end of the retreat we create a list of topics to share with the conference attendees which forms the basis of the panel.

LEARNING OBJECTIVES:

- Get a perspective on the issues faced by some of the leading communities on the Front Range of Colorado.
- Learn how Front Range communities are planning for disruptions, and harnessing innovation to achieve community progress.
- Hear what these leading practitioners see as needed to plan for a successful region.