City-Facilitated Sustainable Urban (Re)Development New Approaches to Public-Private Collaboration

ALBUQUERQUE, NEW MEXICO PRESENTER: KARA SHAIR-ROSENFIELD



Facilitating Sustainable and High-Quality (Re)Development

<u>1. City as Enabler: Master Planning/Entitlements</u>
• Volcano Heights Sector Development Plan

2. City as Leader/Partner: Evolving Public/Private Partnerships

• Albuquerque Rail Yards Redevelopment

3. City as Catalyzer: Incentives and Public Investment to Attract and Support Private Reinvestment

- Metropolitan Redevelopment Areas
- Complete Streets Projects

1. City as Enabler – Creating Entitlements to Achieve Development Goals

Volcano Heights Sector Development Plan

2004-2013

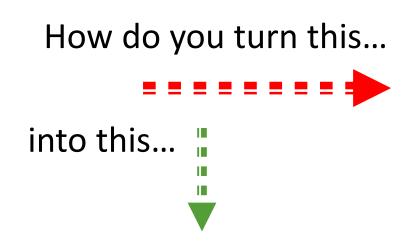
CHALLENGES

- 1. Multiple owners
- 2. Antiquated zoning and platting / Greenfield
- 3. No infrastructure
- 4. Sensitive natural context
- 5. Lack of precedents

• SOLUTIONS

- Integrated land use and transportation "Master Plan" for 570 undeveloped acres
- 2. Mixed-use, high-density zoning with innovative bonus height system
- 3. Predictable yet flexible standards
- 4. Allows for phased development over time
- 5. Ongoing "partnership" between landowners and City

Volcano Heights Sector Development Plan

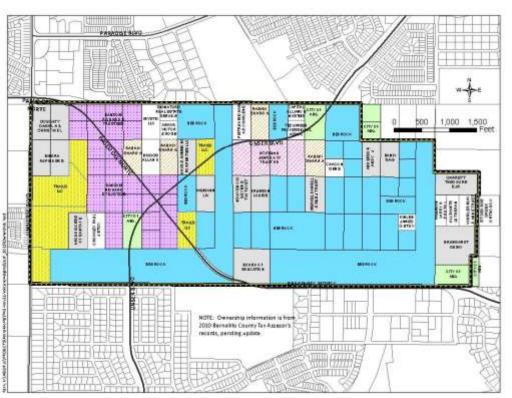






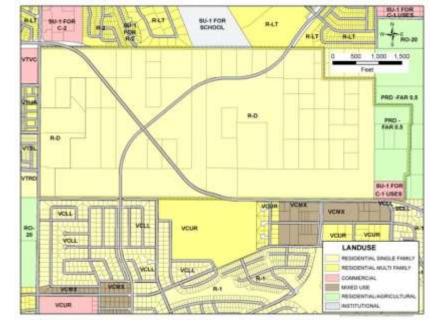
with lots of... $\bigotimes \bigotimes \bigotimes \bigotimes \bigotimes \bigotimes$ and very little... \$\$\$\$\$ **2 2**

Volcano Heights Sector Development Plan



Challenge 1: Multiple Owners

Challenge 3: Sensitive Natural Context



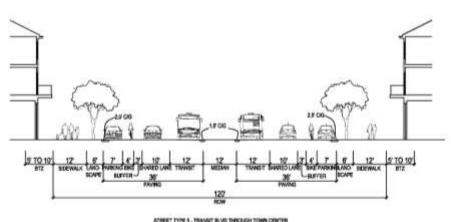
Challenge 2: Antiquated Platting/Zoning

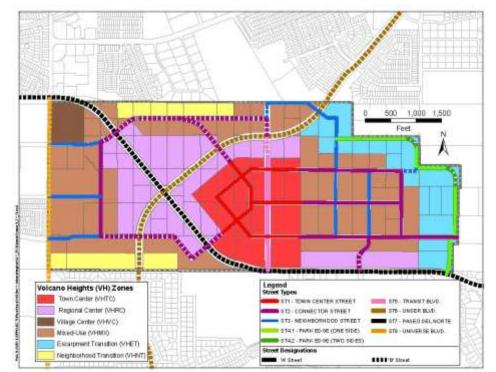


Volcano Heights Sector Development Plan

Solutions:

- 1) Mixed-use zoning
- 2) Complementary street cross sections
- 3) Predictable dev. standards
- 4) Flexibility to accommodate phasing over time
- 5) Incentives (e.g., innovative bonus height system)
- 6) Ongoing collaboration between owners and City







2. City as Leader and Partner

Albuquerque Rail Yards: An evolving public/private partnership in the post-Recession era

- 2007-Present
- 27.3-acre Industrial Site (Historic Locomotive Shops)
- 300,000 square feet under roof
- Between historic neighborhoods
- Numerous past failed attempts at redevelopment by private owners
- City's Vision: Live/Work/Learn/Play/Trade





Historic Neighborhoods as Partners



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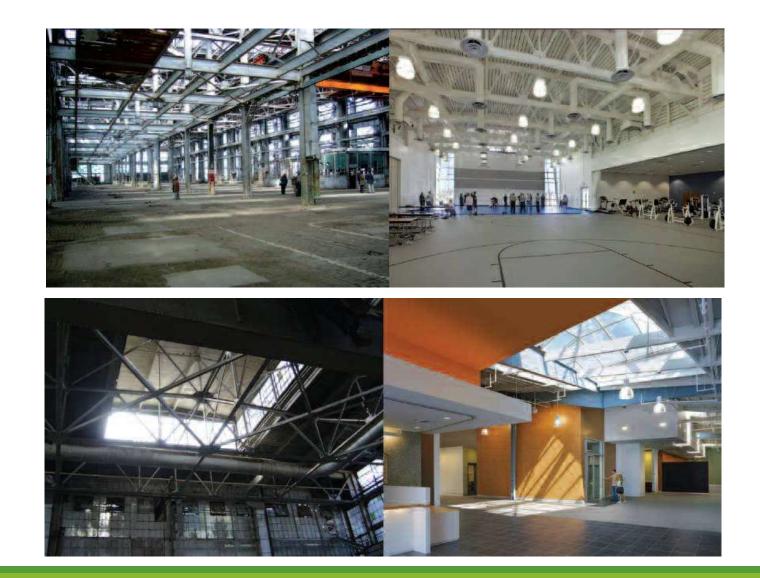
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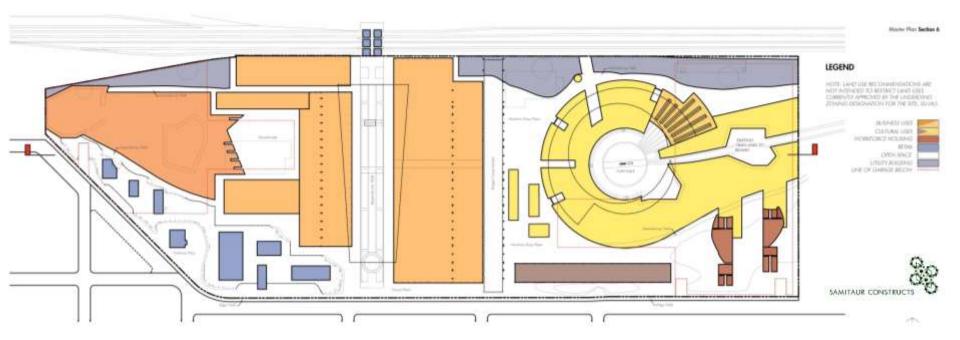
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Private Development Partner: Samitaur Constructs



Project Requirements:

- 1) Workforce Housing
- 2) Historic Preservation
- 3) Transportation Museum
- 4) Community Benefits

Master Plan Site Organization:

- Employment Uses/Retail north end of site
- Cultural/Public facilities/Housing south end of site

3. City as Catalyzer

Supporting Private Redevelopment through Strategic Public Investments

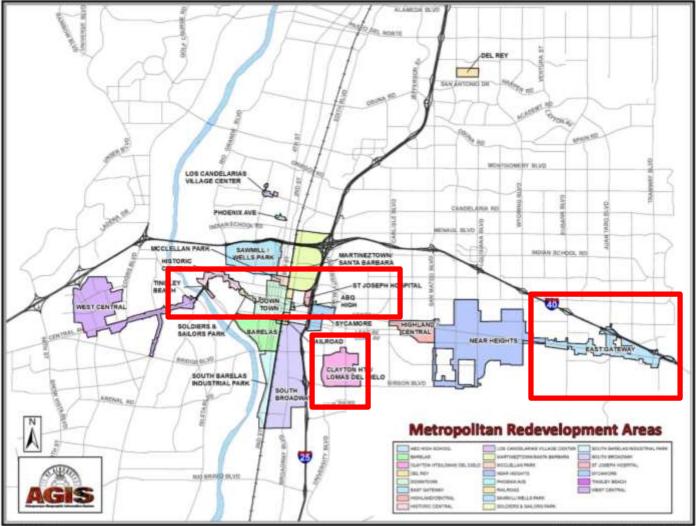
Metropolitan Redevelopment Areas

- Planning
- Catalytic Project Support
- Strategic Infrastructure Investments
- Financing Incentives
- Partnerships

Complete Streets

- Retrofitting and Reinventing Historic Route 66
- Supporting Private Economic Development and Investment through Redesign and Reconstruction of Major Corridors

City Metropolitan Redevelopment Areas



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East Gateway Metropolitan Redevelopment Area



Opportunities

- Eastern terminus of Historic Route 66 in Albuquerque
- Proximity to major employers
- Diverse housing options

Strategies

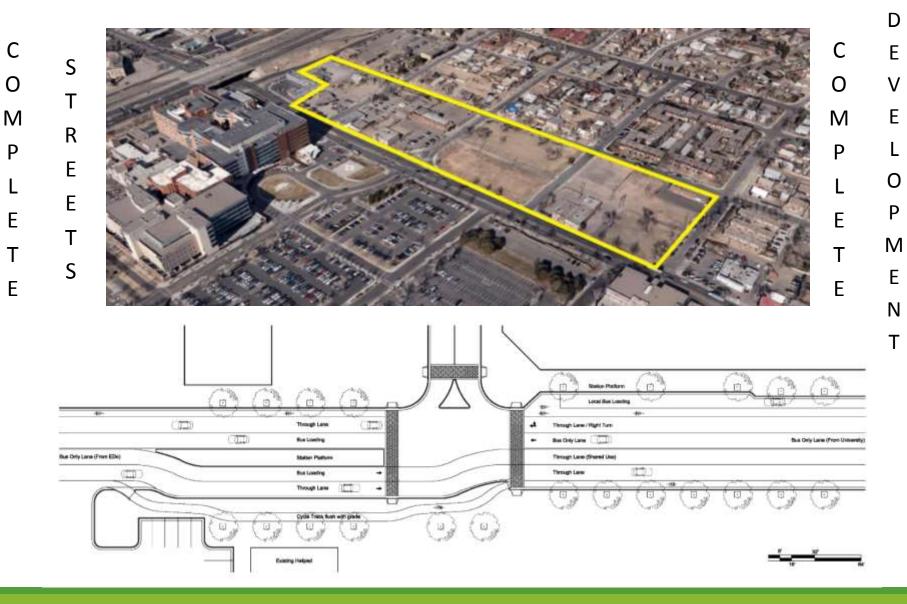
- Understand unique market potential
- Engage private partner(s)
- Make strategic public investments

East Gateway Metropolitan Redevelopment Area



Question: Can the City play a role in helping to reposition a well-located 1970s strip shopping center and anchor the reinvention of the Mother Road (Central Ave./Route 66) as a model multi-modal urban corridor? **Answer:** We'll see...

Central Avenue – Reinventing Historic Route 66



Central Avenue – Reinventing Historic Route 66



