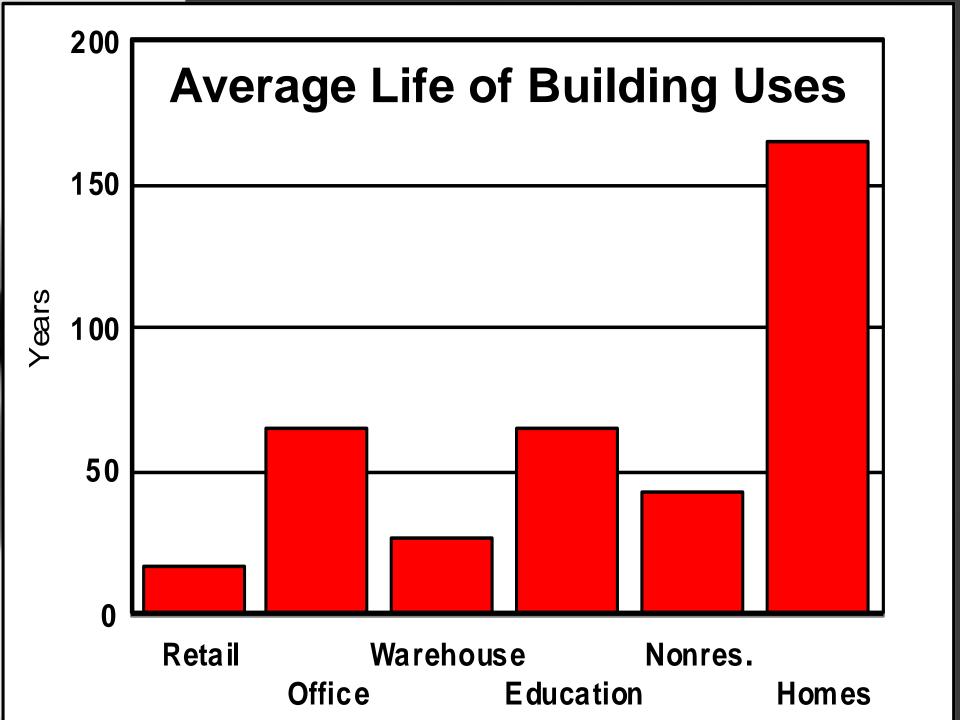


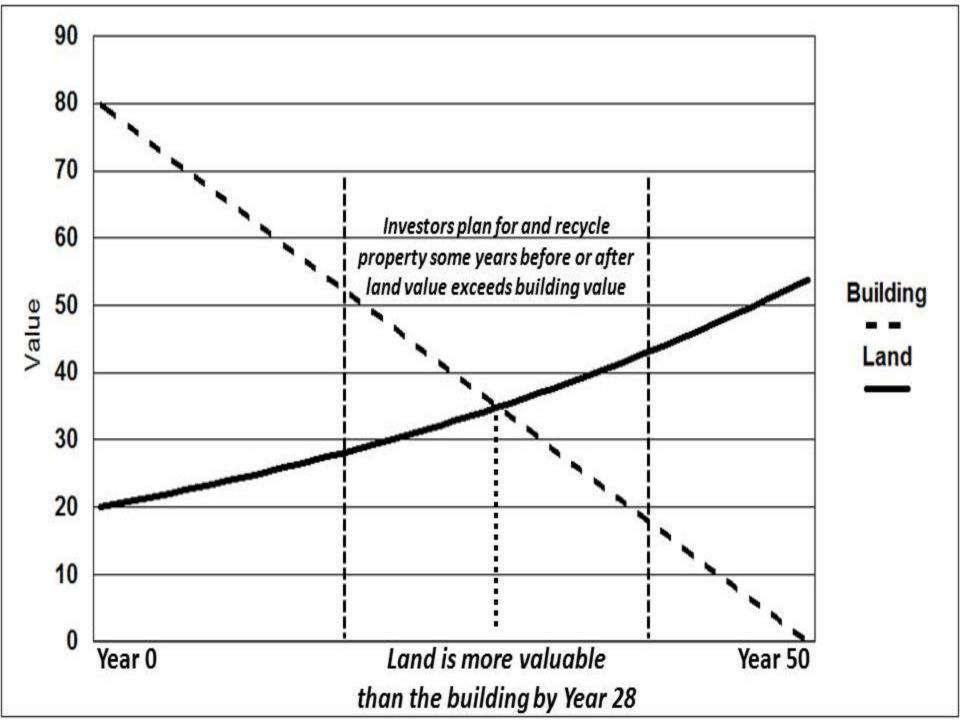
Outline

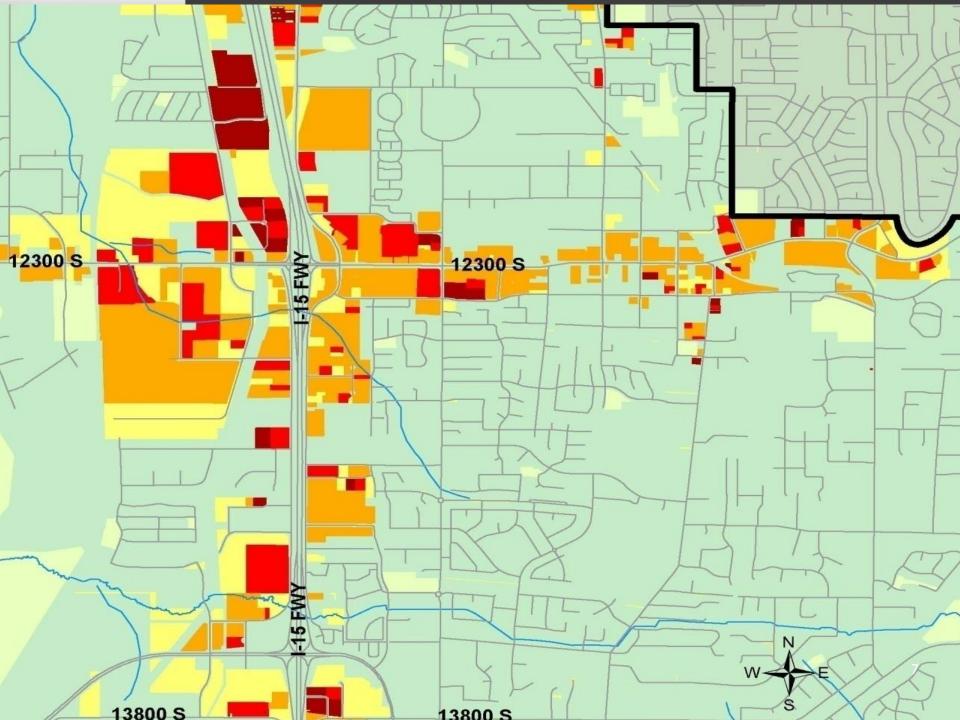
- The growing supply of older buildings
- The surprising resilience of older buildings →
 - Why aren't they going away!
- Commercial space trends →
 - Some surprises!
- The Amazonization of America
 - The growing oversupply of parking
- Driverless cars and the next billionaires











The Growing Supply of Buildings 45+ Years Old

Metric	Buildings 1992 (thousands)	Buildings 2018 (thousands)	Change & Share
45+ Years Old	1,151	1,769	618
Total Buildings	4,806	5,557	751
Share	24%	32%	82%

Source: Commercial Buildings Energy Consumption Survey for 1992 and 2012 https://www.eia.gov/consumption/commercial/ adjusted to 2018.

Dominated by Low-Rise Structures @ Low FAR

Metric	Buildings 1992 (thousands)	Buildings 2018 (thousands)	Change & Share
1-2 Floors	4,161	4,994	833
Total Buildings	4,806	5,557	751
Share	87%	90%	111%

Source: Commercial Buildings Energy Consumption Survey for 1992 and 2012 https://www.eia.gov/consumption/commercial/ adjusted to 2018.

We Are Under-Demolished!

Why aren't they going away or being reused!

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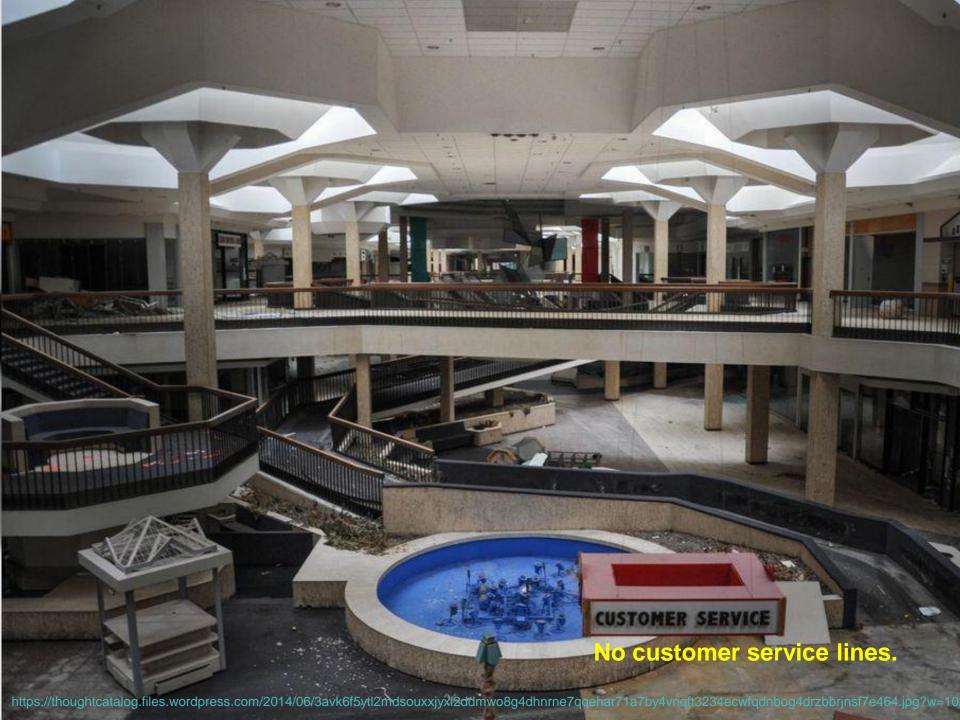
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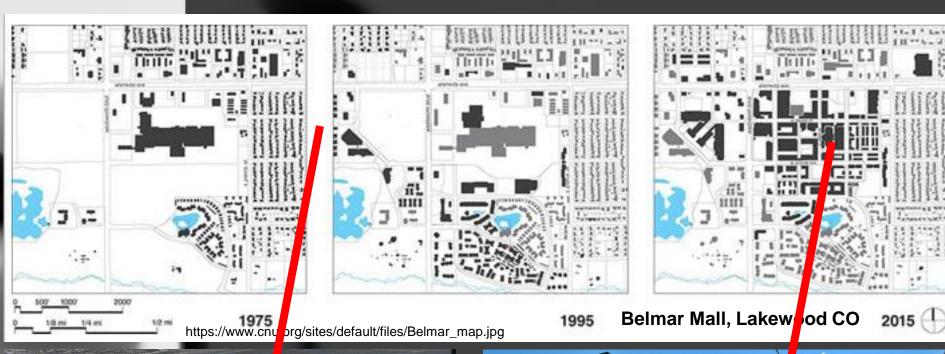
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- Reason → Fast-buck permitting because planning and building departments are rewarded for quick sprawl-based permitting over high cost, patient repurposing permitting.

We Aren't Demolishing Fast Enough!



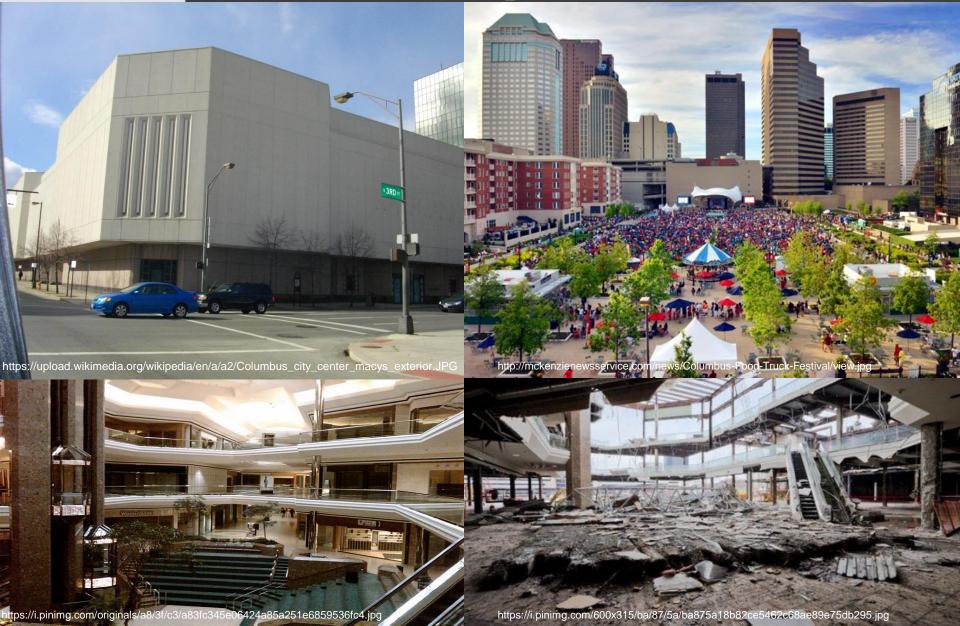
Sometimes you repurpose it







Sometimes you demolish it





NON-MALL Commercial Space Per Capita, 2003-2015

Metric	2003	2015	Change
Total Square Feet per Capita	287.6	315.5	10%
Education	34.0	38.9	14%
Food Service	5.7	5.8	1%
Health Care	10.9	13.2	21%
Inpatient	6.6	7.5	15%
Outpatient	4.3	5.7	31%
Lodging	17.6	18.5	5%
Office	42.1	50.7	20%
Public Assembly	13.6	17.7	30%
Public Order and Safety	3.8	4.6	22%
Religious Worship	12.9	14.5	12%
Service	14.0	14.7	5%
Warehouse and Storage	34.7	41.4	19%
Other	6.0	6.4	6%

Sources: Population from Census; space derived from CBECS.

The Amazonization of America









Oversupply of Parking -> Even on Black Friday



1 Billion Parking Spaces -> Nearly 1.5 times the size of ...







Principal building activity	•	Projected 2020 Sa.Ft. (millions)	Projected 2050 Sq.Ft. (millions)	Change Sq.Ft. (millions)
Population (millions)	-	335.1	426.4	91.4
Education	39.0	13,060	16,622	3,562
Food sales	4.0	1,336	1,700	364
Food service	5.8	1,941	2,470	529
Health care	13.2	4,434	5,643	1,209
Inpatient	7.6	2,533	3,224	691
Outpatient	5.7	1,900	2,419	518
Lodging	18.6	6,217	7,912	1,696
Mercantile	36.1	12,090	15,387	3,297
Retail (other than mall)	17.3	5,804	7,387	1,583
Enclosed and strip malls	18.8	6,285	7,999	1,714
Office	50.8	17,022	21,664	4,642
Public assembly	17.7	5,932	7,550	1,618
Public order and safety	4.6	1,537	1,956	419
Religious worship	14.5	4,863	6,189	1,326
Service	14.7	4,941	6,288	1,347
Warehouse and storage	41.6	13,954	17,760	3,806
Other	6.4	2,136	2,719	583
Manufacturing	33.4	11,194	14,247	3,053
Total	300.4	100,653	128,105	27,452

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Replaced + New Space

Analysis Step	Calculation
2020 Inventory (millions), estimate	100,653
Average Lifespan, years	50
Average annual loss (millions)	2,013
Total space replaced, 2020-2050 (millions)	60,390
Percent of 2020 Inventory	60%
Net new space added 2020-2050 (millions)	27,452
Total square feet built/repurposed 2020-2050 (millions)	87,842
Percent of 2020 inventory	88%
Average building cost per square foot*	\$200
Total nonresidential investment 2020-2050 (billions)	\$17,568
*Includes demolition, onsite prep, offsite work, infrastructure	

Source: Arthur C. Nelson

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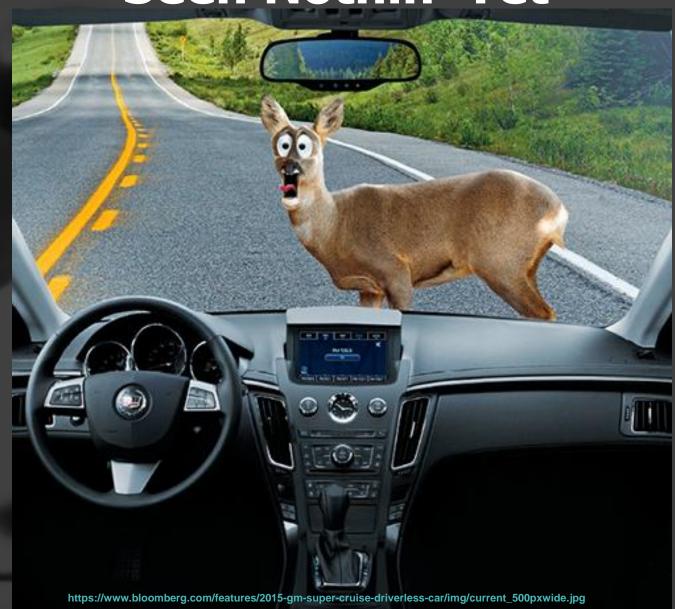
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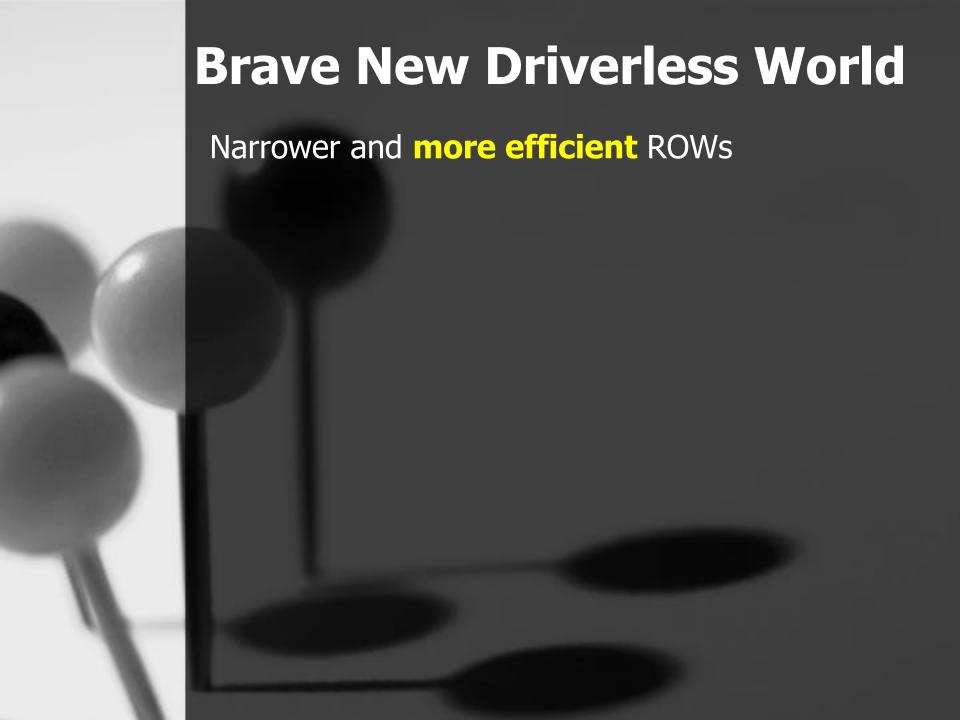
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But You Ain't Seen Nothin' Yet









Narrower and more efficient ROWs

Increased demand for drop-off areas that will reshape streets

Signage & signalization reform that improves urban aesthetics

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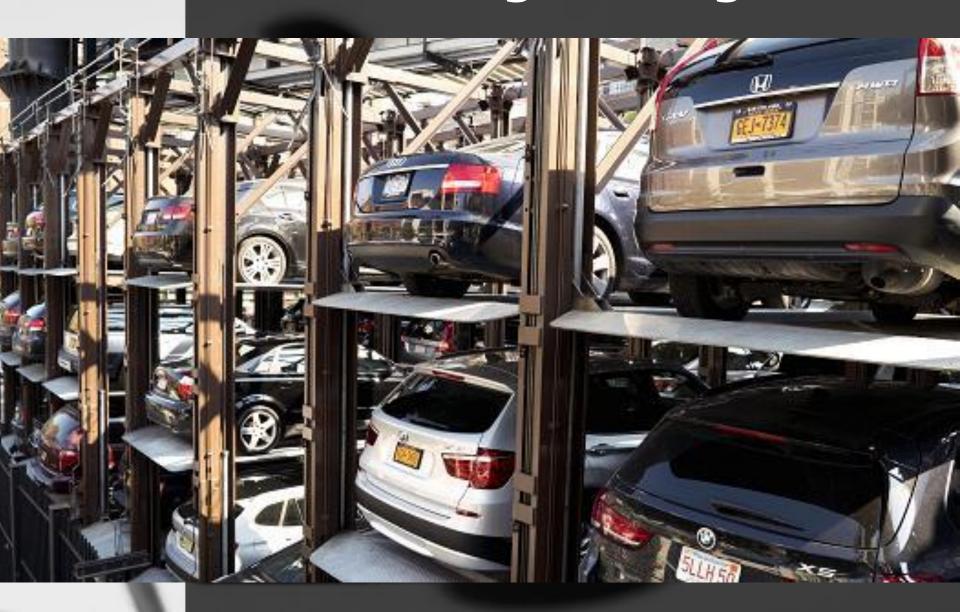
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MASSIVE Excess Parking

New Parking Paradigm







- Parking will be uncoupled from buildings
- Repurposing excess parking generates more
 - Jobs
 - Economic and social synergies
 - Economic productivity
 - Local taxes

Driverless Cars and Commercial Real Estate

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- Repurposing excess parking generates more
 - Jobs
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 - Economic productivity
 - Local taxes
- Unknown new uses for old spaces will be invented.



1980

Building Area→ 3.6 m sf Floor Area Ratio→ 0.3 FAR Parking→ 14,000 surface Residential→ 0 units 2040

Building Area→ 12.0 m sf Floor Area Ratio→1.0 FAR Parking→ 8,000 total Residential→ 5,000 units

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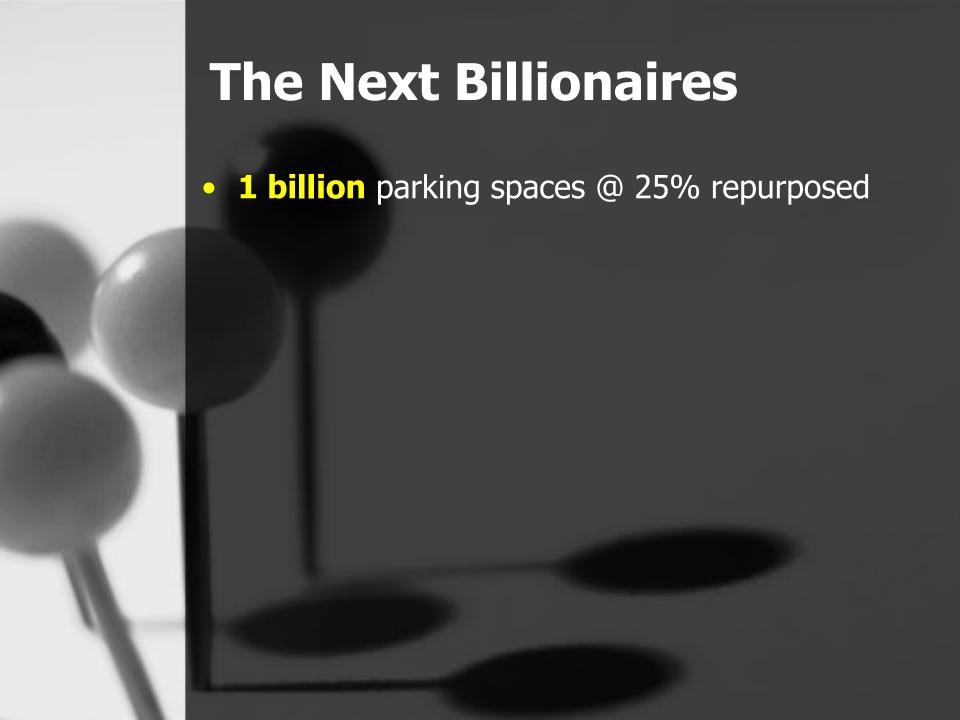


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The Next Billionaires 1 billion parking spaces @ 25% repurposed • = 2 million acres of land



The Opportunity to Recreate Cities through Repurposing Opportunity -> Target repurposed development areas with streamlined/expedited review, by-right permits

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- Opportunity
 \(\rightarrow \) Reverse exactions so that repurposed development generating net new fiscal revenues are rewarded



