

#### Tactics and Techniques for Livable Communities in Small Cities, Towns and Rural America Rocky Mountain Land Use Institute

March 5, 2011 Denver, Colorado

#### Smart Growth America . . .

... advocates for people who want to live and work in great neighborhoods. We believe smart growth solutions support businesses and jobs, provide more options for how people get around and make it more affordable to live near work and the grocery store. Our coalition works with communities to fight sprawl and save money. We are making America's neighborhoods great together.



#### Overview

- Sign up for our mailing list!
- Small towns what I've learned
- McCall, Idaho
- Missoula, Montana
- Lessons learned



# My experience – small towns

- Aspen
- Snowmass Village
- Basalt
- Carbondale
- Glenwood Springs
- Silt
- Rifle
- Gypsum
- Eagle
- Avon
- Beaver Creek
- Vail
- Minturn
- Granby
- Durango





Basalt, CO



Aspen, CO

# My experience – small towns

• Jackson

Wilson

Driggs

Hailey

Ketchum

Bellevue

Sedona

Moab

Chelan

Stehekin

- Bend
- Sisters
- Redmond
- Joseph
- Enterprise
- Wallowa
- Lostine
  - McCall
  - Donnelly
  - Cascade
  - New Meadows
  - Council



Basalt, CO



Aspen, CO



#### My experience – small towns

- Sequoia National Park
- Kings Canyon NP
- Arches NP
- North Cascades NP
- Colorado National Monument
- Pinnacles National Monument



Basalt, CO



Aspen, CO



#### What I've learned...





# Dense, mixed use communities are ugly

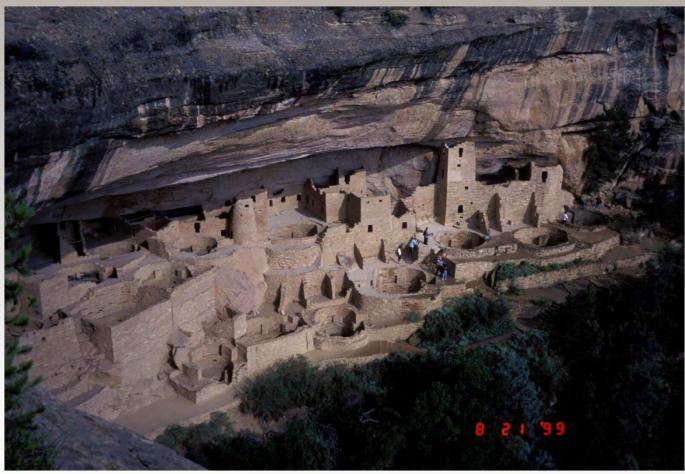


Riomaggiore, Italy



7

#### We have no history with them in North America



Mesa Verde, CO



#### Nobody would want to live in one





Aspen, CO

9

#### They just don't work in the West



Vancouver, BC

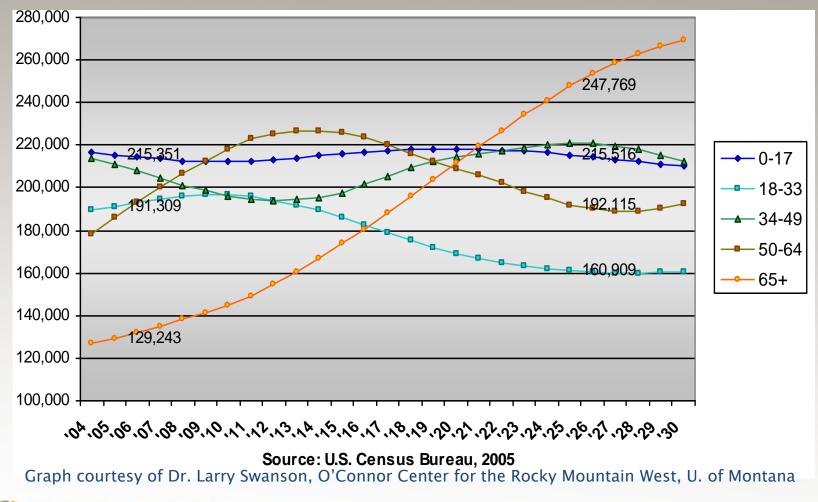


#### So, shut up and drive!





# The "silver tsunami"





#### Rise in single-person households

#### National Trend

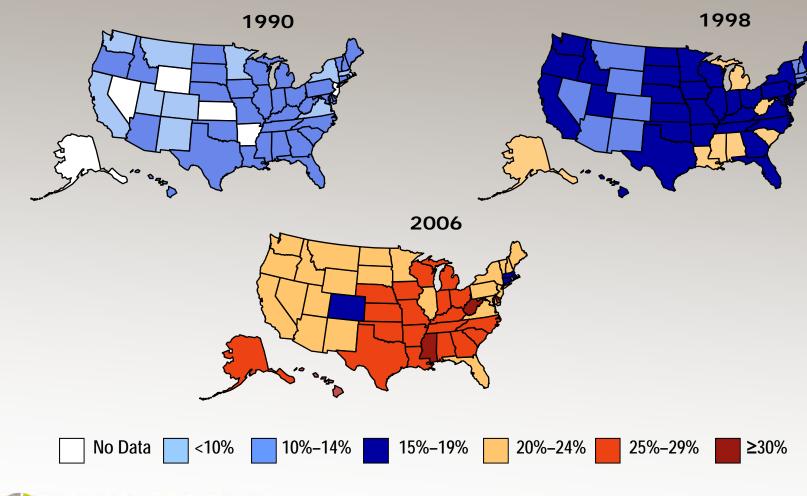
Household	1960	2000	2025
With children	48%	33	28
Without children	52	67	72
Single	13	26	28

Nelson, Arthur "Where Will Everybody Live?" EPA White Paper, Virginia Tech 2007



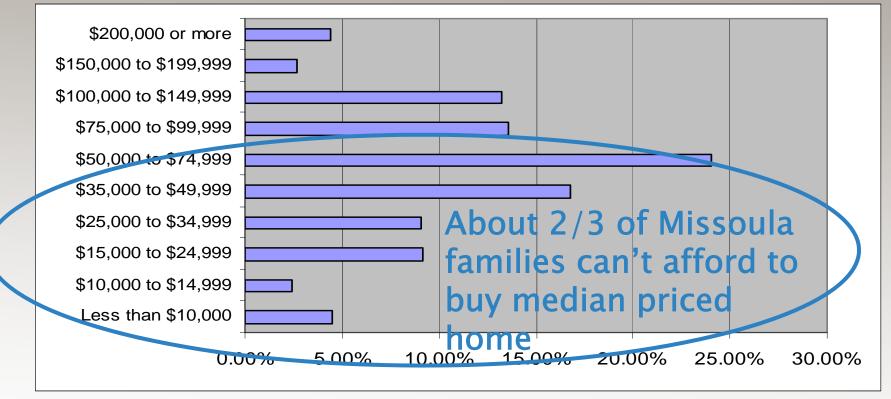
# **Obesity Trends\* Among US Adults**

(\*BMI ≥30, or about 30 lbs. overweight for 5'4" person)





# Housing affordability



American Community Survey



#### What is his inheritance?

- Old?
- Fat?
- Broke?
- Alone?





More than any other time in history, mankind faces a crossroads. One path leads to despair and utter hopelessness. The other, to total extinction. Let us pray we have the wisdom to choose correctly. – Woody Allen



#### Shaping the future we want





# New reality

- Technology
- Economy
- Transportation
- Mores
- Values
- Quality of urban life





# McCall, Idaho

- A community of 3,700 people
- Boise metropolitan area, approximately 100 miles to the south
- A 5,500 acre alpine lake
- Three ski mountains and a lift served tubing hill
- Ponderosa State Park
- Established downtown
- Established second home community
- Airport with capacity for expansion
- Physical and civic infrastructure and a city government staffed to manage change
- www.mccall.id.us





#### Zoning and subdivision ordinances

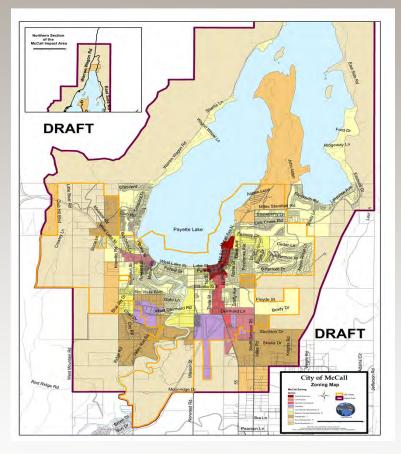
- Project commenced in late 2000
- Public review draft July 2005
- Rewrite advisory committee July-August 2005
- Commission adoption draft October 2005
- City and County Planning & Zoning Commission recommendation for adoption December 2005
- City Council adoption February 23, 2006
- County Commission adoption March 27, 2006



## **Regional Cooperation**

- Code modified to create
   McCall Area P&Z
- Four members appointed by Mayor with Council confirmation
- Three members appointed by County Board
- Hears all cases in City and Impact Area
- City decisions go to City Council
- Impact Area decisions go to County Board





# **Regional competitiveness**

- Professional offices not permitted on ground floors fronting the street in the CBD
- Ten percent formula restaurant cap
- Ten percent formula retail cap
- 40,000 SF max building footprint
- 100,000 SF max shopping center square footage
- Drive-ups prohibited in CBD
- Sidewalks, curbs and gutters required





# Dark sky

- New code in response to citizen input
- Protect and promote the public health, safety and welfare, the quality of life, and the ability to view the night sky, by establishing regulations and a process for review of exterior lighting.
- Three years to commercial compliance
- Twelve months to residential, institutional compliance





# **Design review**



- Process for using Design Guidelines
- The City of McCall Design Guidelines is a separate document
- Design review approval required for just about everything except a single family home less than
  3,500 square feet that is not in the Scenic route or Shoreline zones
- Subdivisions with design review procedures approved by the City would be exempt from this requirement



# Affordable Housing Incentives in Zoning Ordinance

- R-16 Zone District
- 60 dwelling units/acre in CBD
- 40 dwelling units/acre in CC
- New NC zone
- Residential development in commercial zones only as a part of mixed use project





# EPA smart growth grant





- Grant award July 2005
- Workshops October 2005
- Comprehensive plan amendment recommended by P&Z – January 2006
- Comprehensive Plan Amendment adopted February 9, 2006



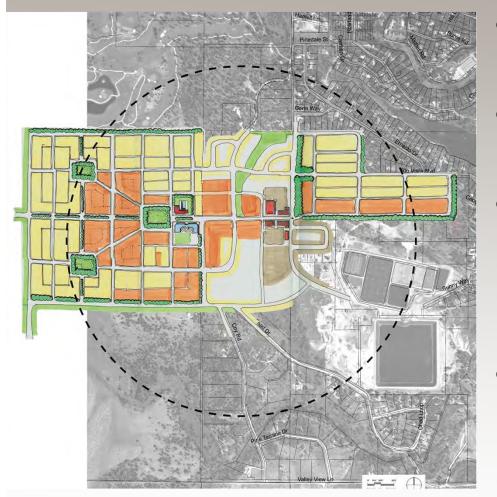
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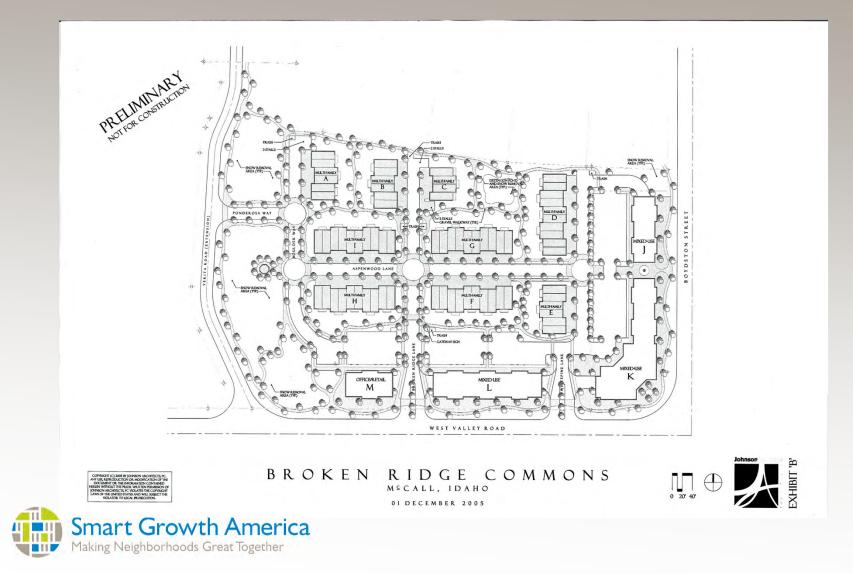
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#### Results



### Results





#### **Results**

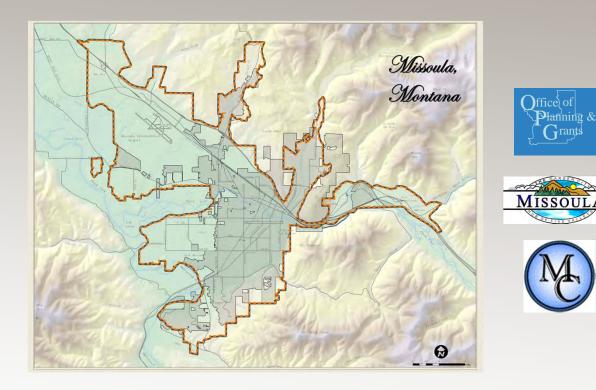


Redevelopment 402 N. 3rd. McCall, ID 83638

11 ornaria a contante maria 11 Making Neighborhoods Great Together

architecture | planning

# Missoula Urban Fringe Development Area Project





# UFDA

• Uff da (can also be spelled uff-da, uffda, uffdah, oofda, ufda, oofta or ufta) is an exclamation of Scandinavian origin that is relatively common in the Upper Midwestern states of the United States. It roughly means "drats," "oops!" or "ouch!", especially if the "ouch!" is an empathetic one. In Norwegian Midwestern USA cultures, "Uff Da" translates into: "I am overwhelmed."



# UFDA

- Process
- Data
- Alternatives
- Recommendation





Bozeman, MT



# Outreach

- Three cycles of meetings
- 70+ presentations, including:
  - BCC/Mayor/Council
  - Planning Board
  - Community Forum, Neighborhood Councils, Community Councils/County neighborhoods
  - Business/Economic Development groups
  - Service clubs
  - General public meetings
- Public Hearings
- Website and media



Bozeman, MT



#### Planning for about 15,000 new households over the next 20 years

	Building Permit Report (Units)			
	Single Family	Duplex	Multi-Family	Total
FY2001	285	22	260	56
FY2002	365	38	297	700
FY2003	419	130	981	1,530
FY2004	367	32	327	720
FY2005	457	28	166	65 <sup>-</sup>
FY2006	374	32	47	45:
FY2007	303	28	125	456
Total Units	2,570	310	2,203	5,08:

Average/year

726 Units

FY Runs from 7/1-6/30

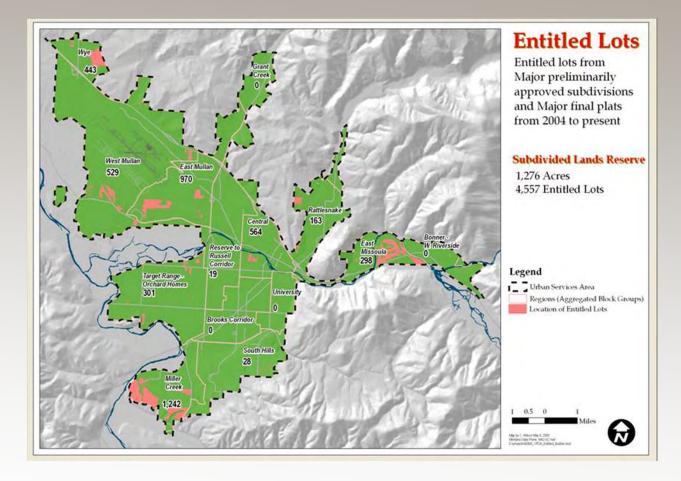
**Building Permit Activity** 

Based on City of Missoula Building Permit Data Date: 12/05/2007

20 years of new development x 726 dwelling units/year = **14,520 units** 

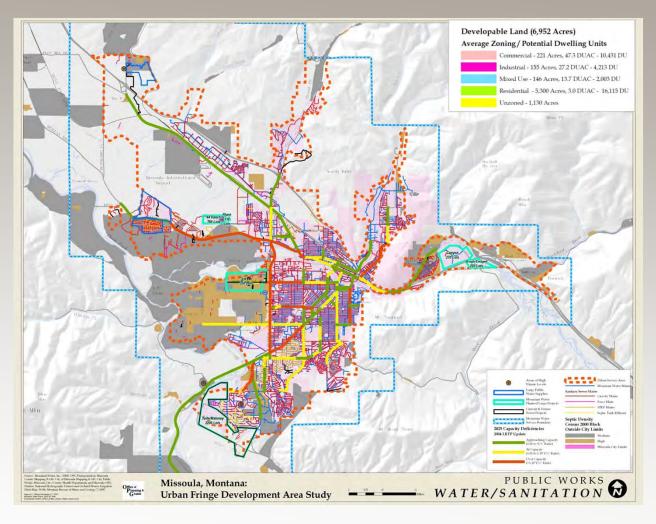


# 4,557 lots on 1,276 acres



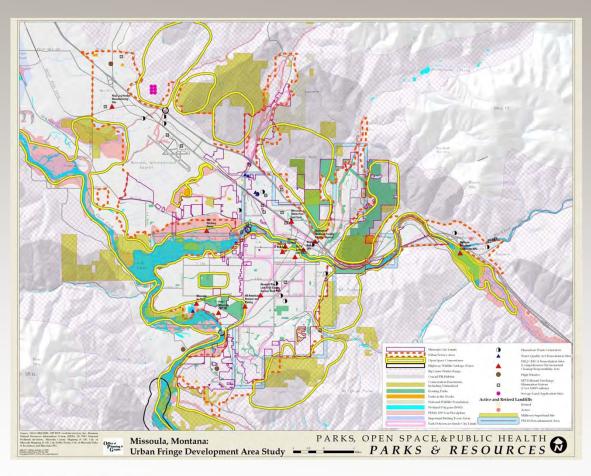


#### Infrastructure



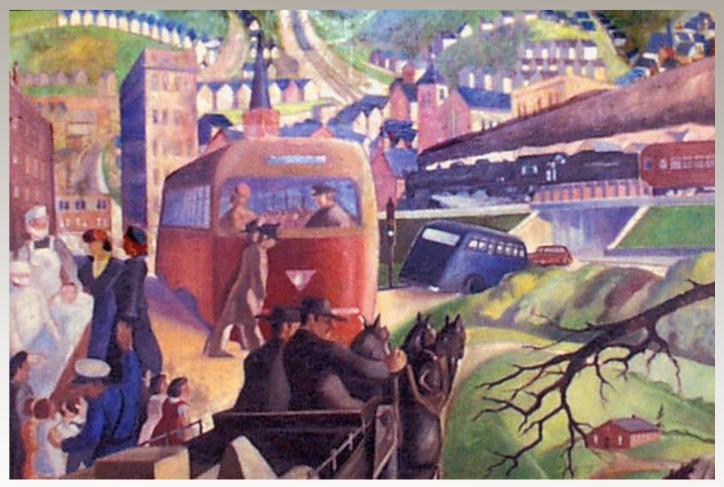


# Parks, Open Spaces, and Public Health





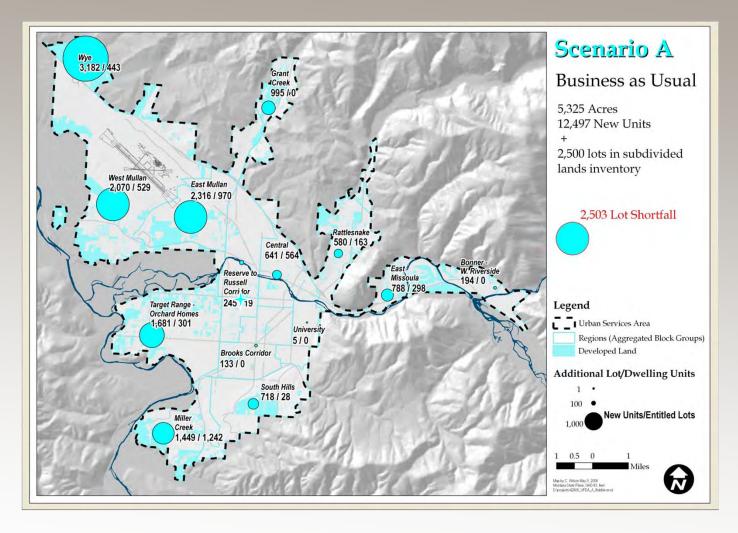
#### Scenario development



Wilkinsburg, PA

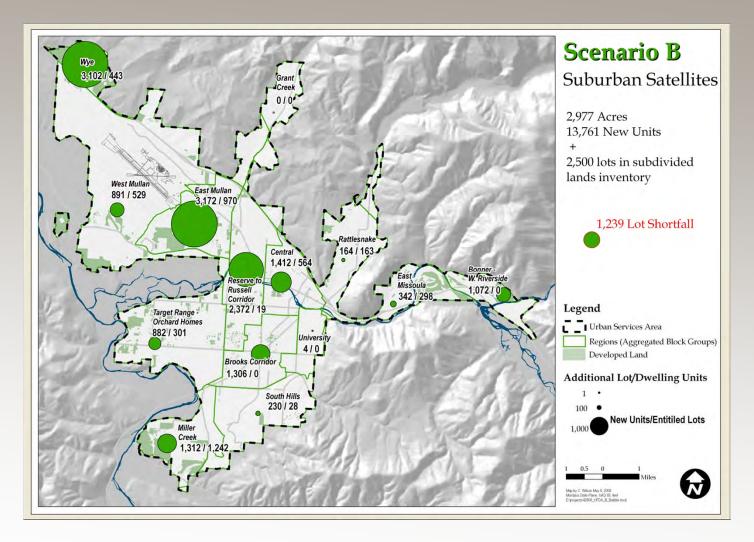


#### Scenario A



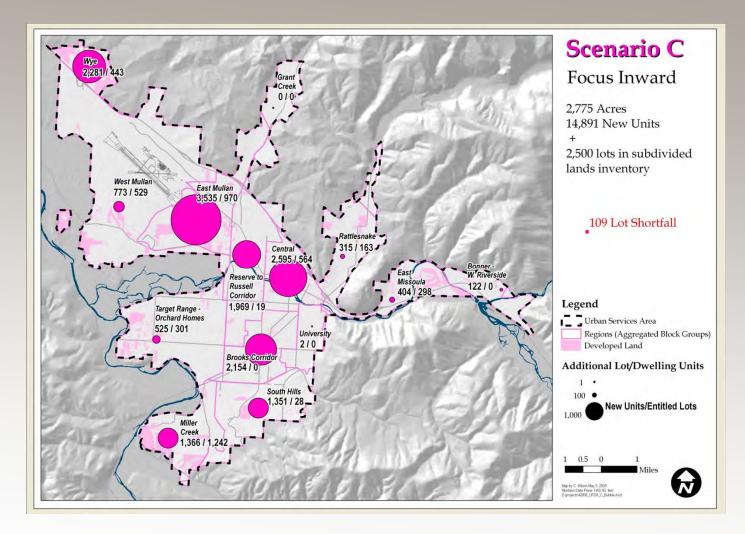


### Scenario B





## Scenario C





# **Suitability Analysis**



Photo by Linda Thompson/Missoulian

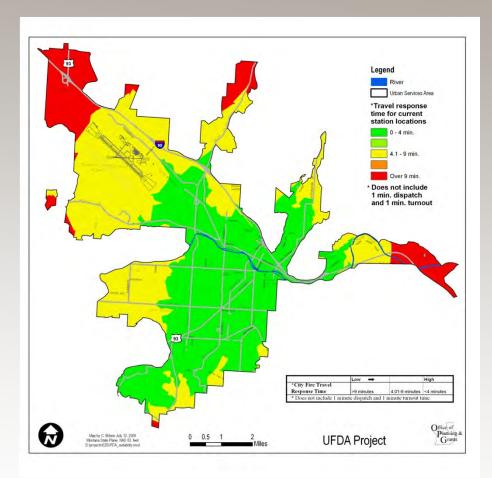


# **Suitability Analysis**

- GIS tool to assess the lands inside the Urban Services Area as to their relative suitability for residential development.
- Suitability can be defined in terms of:
  - -physical and cultural limitations of the land and public services
  - -community goals as expressed in the Growth Policy

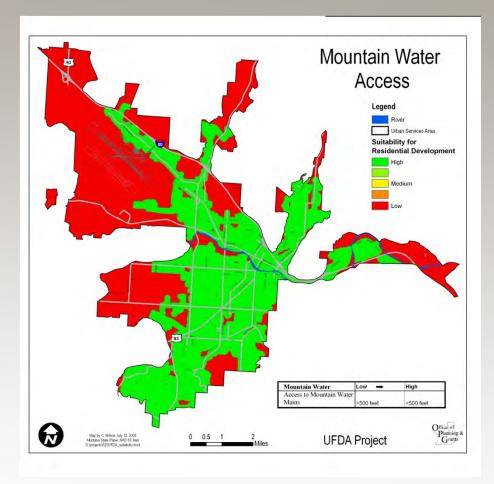


# City Fire travel response time



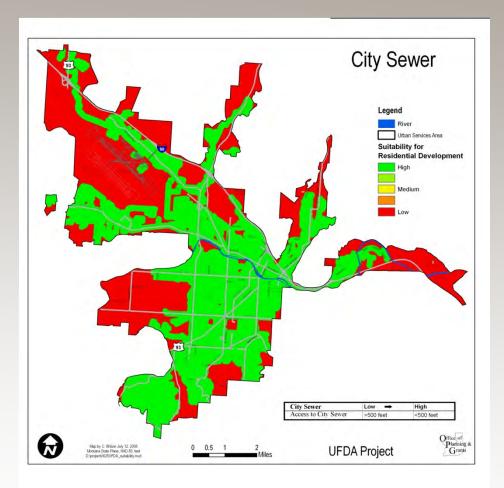


#### Access to Mountain Water lines



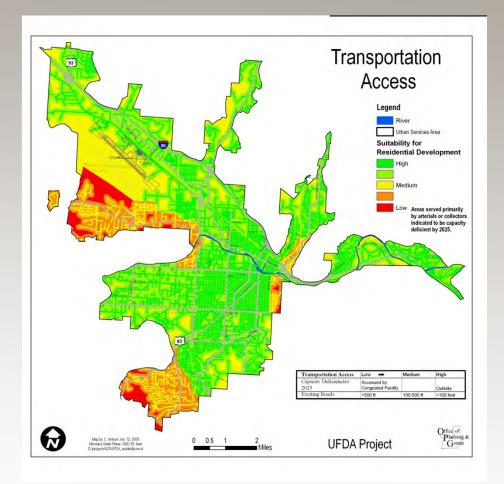


## Access to City sewer



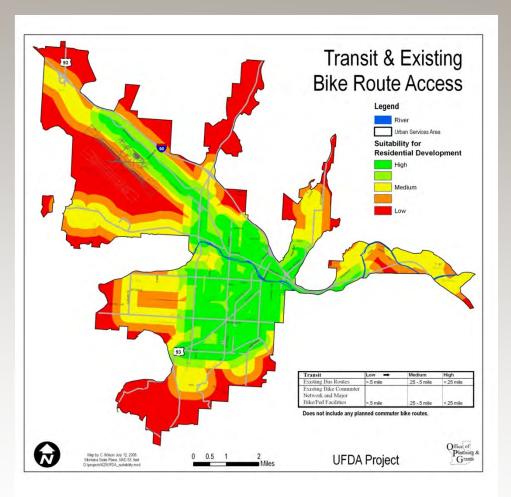


#### Access to roads



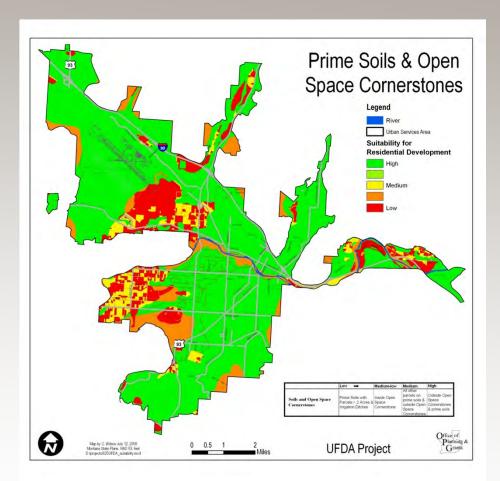


#### Access to transit and bike routes





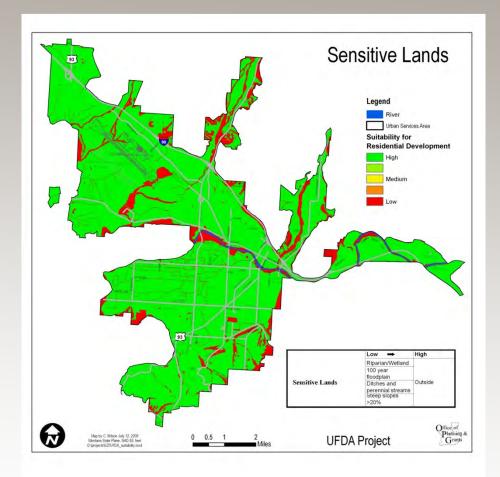
# Prime soils and open space cornerstones





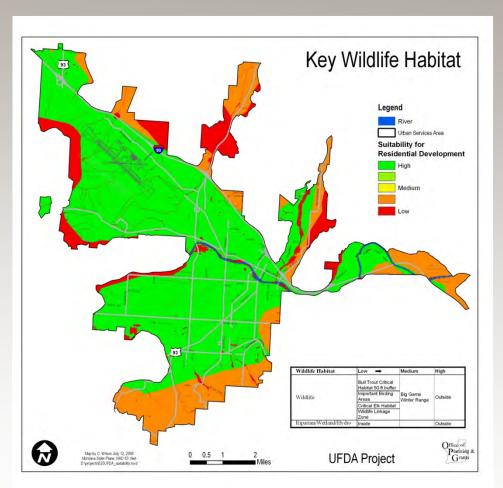
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## **Sensitive lands**



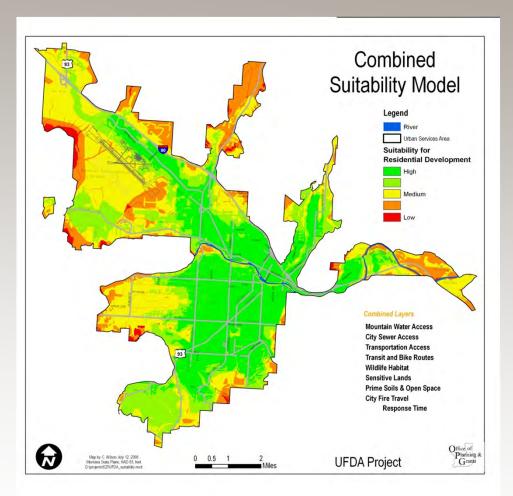


# Key wildlife habitat



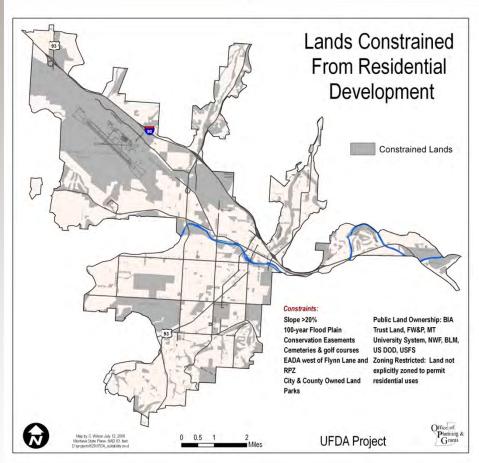


## **Combined model**



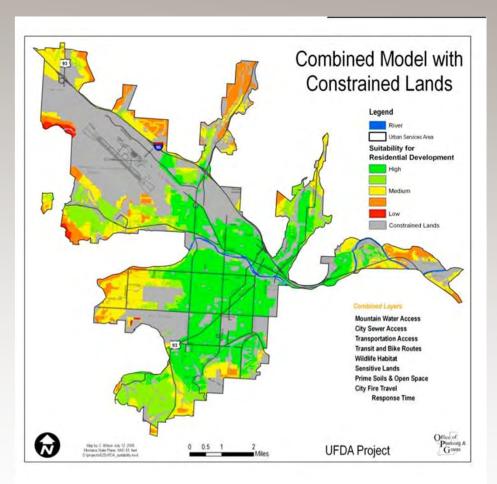


# Lands constrained from residential development





# Combined model with constrained land





#### Staff recommendation



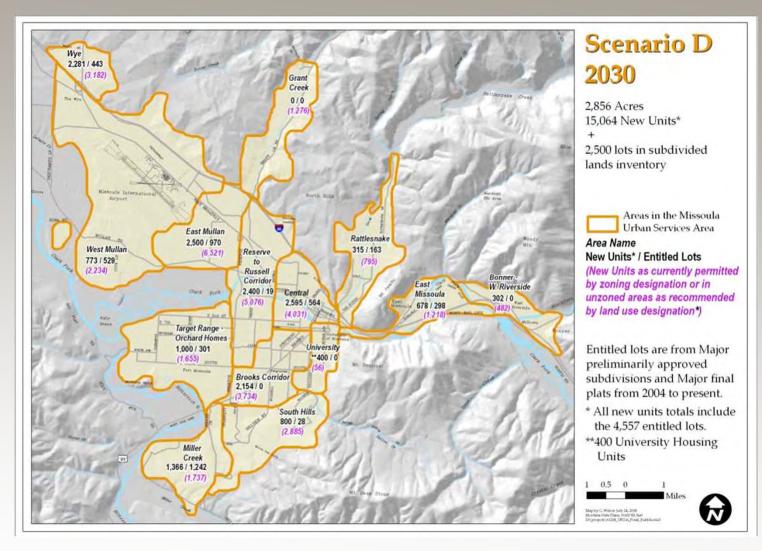


# Considerations

- Growth Policy
- Open house comments
- Other comments from the public
- Agency comments
- Existing zoning
- Constrained lands
- Changing market/demographics
- Entitled lots
- Infrastructure investment
- Suitability analysis



#### **Staff Recommendation**





#### Coordination with other planning efforts



Carlsbad, CA



# LRTP – Envision Missoula

- Applies to lands within MPO boundary
- Adopted Dec. 2008
- <u>http://www.co.missoula.</u> <u>mt.us/Transportation/Irt</u> <u>pu1.htm</u>







# City Zoning and Subdivision Regulation Reform







- Applies to property within City limits
- Adopted Oct. 2009
- <u>www.zoningmissoula.</u>
   <u>com</u>

### **Greater Downtown Master Plan**

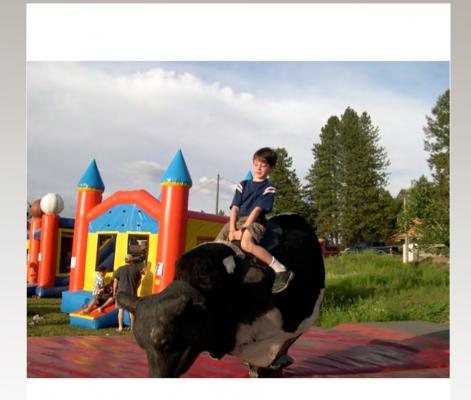
- Downtown and adjacent neighborhoods
- Adopted August 2009

#### www.missouladowntown.com



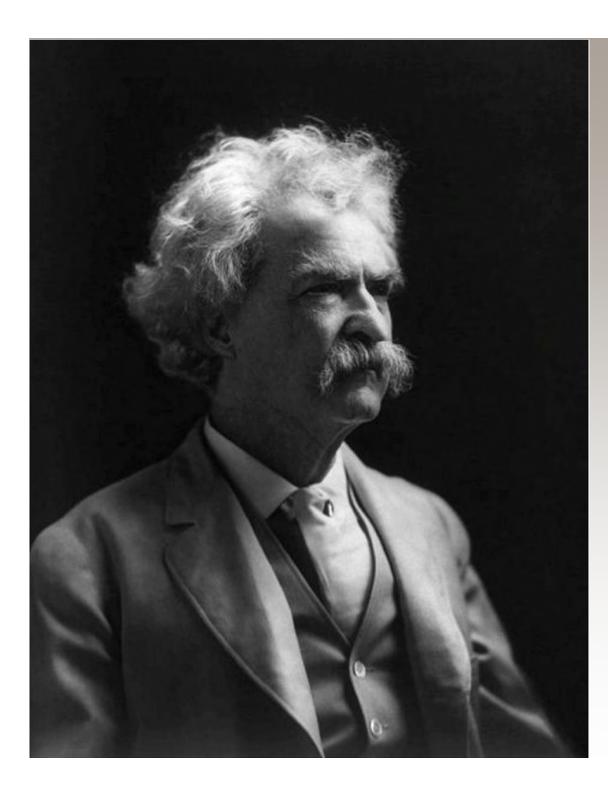


#### Lessons learned



- Seize the day
- Communicate
- Share
- Leverage
- KISS





I am an old man and have known a great many troubles, but most of them never happened.

- Mark Twain

We have the freedom to make informed, humane, and intelligent choices about the kind of world we want to leave for our children and grandchildren. We also have the freedom to make uninformed, selfish, and stupid choices. Which will it be? - Greg Pahl



