

Rising to the Century's Challenges: Assessing Metropolitan Resiliency

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March 16, 2017

Urban development amid climate change and economic shocks

Cities are leading international efforts to devise climate adaptation strategies.

Urban laws and government institutions are playing critical roles in promoting sustainable cities.

But cities face challenges in timely recognizing, transferring, and receiving/integrating effective solutions.

What do audits, maps & contracts have to do with resilience?



Issue Date	April 8, 2011
Audit Report Number	2011-AO-1004

TO: Cheryl Breaux, Director of Community Planning and Development, 6HPH

//signed//

FROM: Nikita N. Irons, Regional Inspector General for Audit, Gulf Coast Region, IIAGA

SUBJECT: The New Orleans Redevelopment Authority, LA, Had Not Administered Its Recovery Act Neighborhood Stabilization Program 2 in Accordance With Federal Regulations

HIGHLIGHTS

What We Audited and Why

We audited the New Orleans Redevelopment Authority (Authority), a \$29.7 million U.S. Housing and Urban Development (HUD) Neighborhood Stabilization Program 2 (NSP 2) grantee. We initiated the audit as part of the HUD Office of Inspector General's (OIG) annual audit plan to review programs funded by the American Recovery and Reinvestment Act of 2009 (Recovery Act). Our objective was to determine whether the Authority's use of the NSP 2 funding, including the property of its ongoing activities, obligations, reports to HUD, and expenditures, was in accordance with Federal regulations.

What We Found

The Authority did not always use its NSP 2 funds in accordance with Federal regulations. This condition occurred because the Authority (1) did not have adequate controls and/or policies and procedures, (2) did not follow its own policies and procedures, and (3) was not always aware of its responsibilities as a HUD grantee under NSP 2. As a result, the Authority could not provide reasonable assurance that it had adequately fulfilled the requirements of its agreement with HUD and the Authority and one of its consortium members.

Problem Properties in Broadmoor Tract 103



STATE OF LOUISIANA DIVISION OF ADMINISTRATION OFFICE OF COMMUNITY DEVELOPMENT – DISASTER RECOVERY UNIT

COOPERATIVE ENDEAVOR AGREEMENT IMPLEMENTING GRANTS MADE UNDER THE COMMUNITY DEVELOPMENT BLOCK GRANT DISASTER RECOVERY PROGRAM THROUGH THE LOUISIANA LOCAL GOVERNMENT INFRASTRUCTURE PROGRAM

This Cooperative Endeavor Agreement ("Agreement"), dated effective this 17th day of September, 2009 (the "Effective Date") is entered into and by and between the NEW ORLEANS REDEVELOPMENT AUTHORITY "Grantee", represented herein by, Richard Monteilh, its duly authorized Executive Director, and the STATE OF LOUISIANA, DIVISION OF ADMINISTRATION, OFFICE OF COMMUNITY DEVELOPMENT, represented herein by Angele Davis, Commissioner of the State of Louisiana, Division of Administration, and Paul Rainwater, Executive Director of the Office of Community Development ("the OCD"). Grantee and the OCD may sometimes hereinafter be collectively referred to as the "Parties" and individually as a "Party."

PREAMBLES

WHEREAS, Article VII, Section 14(c) of the Constitution of the State of Louisiana provides, "For a public purpose, the State and its political subdivisions or political corporations may engage in cooperative endeavors with each other, with the United States or its agencies, or with any public or private association, corporation, or individual"; and

WHEREAS, in the aftermath of Hurricanes Katrina and Rita, the United States Congress, through Public Laws 109-148 and 109-234 appropriated funds to the U.S. Department of Housing and Urban Development ("HUD") Community Development Block Grant ("CDBG") Program for use through the State of Louisiana for disaster recovery; and

WHEREAS, the OCD, on behalf of the State of Louisiana, administers the State's CDBG disaster recovery program (the "CDBG Disaster Recovery Program"), which is subject to the Federal statutes and regulations governing CDBG grants, as modified by exceptions and waivers previously granted and which may hereinafter be granted by HUD; and

WHEREAS, Louisiana's First Action Plan (Katrina/Rita) submitted to and approved by HUD proposed using \$95 million of the CDBG disaster recovery allocation within the Infrastructure Program for the purpose of providing funding for local infrastructure projects in the most heavily impacted areas of the state;

The City Resilience Index (CRI) Assessment Framework

POLICY CATEGORY	SUBCATEGORY	INDICATOR
HOUSING AND COMMUNITY DEVELOPMENT	LOCAL GOVERNMENT LEGAL LANDSCAPE: INSTITUTIONS	ABILITY TO IMPLEMENT FEDERAL COMMUNITY DEVELOPMENT BLOCK GRANT PROGRAMS
	“ “ INSTITUTIONS	ABILITY TO PURSUE REDEVELOPMENT OBJECTIVES WITH FEDERAL, STATE, AND PRIVATE ENTITIES
	“ “ INSTITUTIONS	EXISTENCE AND CAPACITY OF LAND BANKS AND VACANT PROPERTY MANAGEMENT ENTITIES.
	LOCAL GOVERNMENT LEGAL LANDSCAPE: LAWS AND POLICIES	STATE PROHIBITIONS AGAINST USE OF EMINENT DOMAIN FOR REDEVELOPMENT

Examining the Legal Landscape

Core Capacity	Existing Challenge	Potential Tools
1. Infrastructure development	-- inadequate parks, roads, stormwater, sanitary sewer	• user fees, impact fee and special taxing financing district ordinances
2. Resettlement	-- threat of future population loss, flooding, wildfires, sea level rise, etc.	• master/ comprehensive planning requirements; building setbacks and buffer zone laws; redevelopment safeguards; land bank authority
3. Affordable housing strategies	-- affordable housing preservation; affordable housing development; rehab or replacement of aging or vulnerable low and moderate income housing stock	• housing trust fund; ad valorem tax abatements; density bonuses; master/ comprehensive planning requirements