

# PATIENCE A. CROWDER

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## EDUCATION

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**RUTGERS UNIV. SCHOOL OF LAW - NEWARK**, Newark, NJ J.D., 1999

Honors: *Rutgers Law Review*, Articles Editor

Judge Herbert Tate, Sr. Community Service Scholarship

Philip J. Levin Public Interest Scholarship

Marie Slocum Memorial Scholarship

Activities: Public Interest Law Foundation, Board Member

Association of Black Law Students, Board Member

Association of the Bar of the City of New York – Civil Rights Committee Member

Pro Bono Certificate Program

**GEORGETOWN UNIV.**, Washington, DC B.A., 1995

Major: Sociology

Minor: Government

Honors: Georgetown University Community Service Award

Activities: Georgetown University Young Scholars, Co-coordinator and Mentor

Tubman Elementary School Tutoring Program, Founder and Tutor

## ACADEMIC APPOINTMENTS

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**UNIV. OF DENVER STURM COLLEGE OF LAW, Denver, CO**

**Associate Professor of Law**

2016 - present

**Founder and Director, Community Economic Development Clinic**

2010 - 2016

**Assistant Professor of Law**

Create and direct a transactional law clinic that provides pro bono representation to small businesses, nonprofit corporations, tax-exempt organizations, and other community-based constituencies. Responsible for all aspects of clinic program design and strategic planning. Supervise student attorneys and teach accompanying seminar with emphasis on business law and community economic development, including topics such as transactional drafting; small business and nonprofit formation; corporate governance; client counseling; and economic development programs. Establish and cultivate relationships with community groups and other service providers to develop strategic partnerships and identify potential clients. Hire, train, supervise, and mentor clinical teaching fellows. Manage gifts that fund clinical teaching fellows and the general operating budget. Develop scholarship and offer academic and community education workshops on topics such as sustainable community economic development, small business development, and the role of transactional law clinics in social justice.

**UNIV. OF TULSA COLLEGE OF LAW, Tulsa, OK**

**Co-Director, Clinical Legal Programs**

2008 - 2010

**Wellspring Assistant Clinical Professor of Law**

2007 - 2010

**Founder and Director, Social Enterprise & Economic Development Law Project**

Created and directed a transactional law clinic that provided pro bono representation to small businesses and nonprofit corporations. Supervised student attorneys and taught accompanying seminar with emphasis on small business development and the formation and maintenance of tax-exempt nonprofit corporations. Responsible for client recruitment and management. Networked with community groups, formed strategic partnerships with community service providers, and presented workshops on small business development. Invited participant in PLANiTULSA, the process for updating the City of Tulsa's comprehensive plan.

**UNIV. OF BALTIMORE SCHOOL OF LAW, Baltimore MD**

2004 - 2007

**Community Development Clinic Clinical Fellow**

Supervised students in a transactional law clinic providing representation and counseling in the areas of state and federal tax exemption, corporate governance, local government law, community economic development, and general business transactions. Responsible for client recruitment and management. Co-taught accompanying seminar.

**OTHER PROFESSIONAL EXPERIENCE**

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**ST. HOPE CORPORATION, Sacramento, CA**

2002 - 2003

**Business Development Manager**

Served as member of management team of community-based nonprofit economic development corporation. Coordinated legal and organizational restructure to streamline operations. Collaborated with local universities to develop business plans and marketing strategies for for-profit tenants and managed start-up for-profit bookstore and barbershop economic development projects. Developed a job fair plan with the City of Sacramento to recruit employees for the project's for-profit tenants. Reviewed design plans to ensure the project would be accessible and appealing to the local community. Provided marketing and public relations support. Served as board liaison between corporate officers and boards of directors. Coordinated board training and development. Supervised and prepared budget for volunteer and intern programs.

**SHEARMAN & STERLING, San Francisco, CA**

**Associate**

1999 - 2001

**Summer Associate**

Summer 1998

Represented foreign and domestic financial institutions in various financings, including credit agreements and asset purchase agreements. Reviewed and drafted loan documents, amendments, and legal opinions. Reviewed and drafted corporate organizational documents. Researched and wrote memoranda of law analyzing bank finance, evidentiary, and damages issues.

**CHICAGO LEGAL ADVOCACY FOR  
INCARCERATED MOTHERS (CLAIM), Chicago, IL  
Paralegal/Jail Project Coordinator**

1995 - 1996

Conducted intake interviews with incarcerated women regarding child custody issues. Advised clients and negotiated with foster care caseworkers and opposing parties. Managed volunteer program to recruit lawyers and paralegals to teach criminal procedure to incarcerated women.

**BAR MEMBERSHIPS**

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- Member of the Bar, State of California (inactive)
- Member of the Bar, State of Colorado
- Member of the Bar, State of Maryland (inactive)

**PUBLICATIONS**

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- *What's Art Got to do With It?: A Rebellious Lawyer Mindset in Transactional Practice*, 23 CLINICAL. L. REV. 53 (2016).
- *Impact Transaction: Lawyering for the Public Good through Collective Impact Agreements*, 49 INDIANA L. REV. 621 (2016).
- *Designing a Transactional Law Clinic for Life-Long Learning*, 19 LEWIS & CLARK L. REV. 413 (2015).
- *Interest Convergence as Transaction*, 75 U. PITT. L. REV. 693 (2014).
- *(Sub)Urban Poverty and Regional Interest Convergence*, 98 MARQ. L. REV. 763 (2014).
- *Inequality, Economic Development, and the New Regional Community*, 43 SW. L. REV. 569 (2014).
- *Transactional Community Lawyering: Introducing Denver Law's New Community Economic Development Clinic* in DULR ONLINE, at <http://www.denverlawreview.org/practitioners-pieces/2011/4/22/transactional-community-lawyering-introducing-denver-laws-ne.html> (June 2011).
- *More than Merely Incidental: Third-Party Beneficiary Rights in Urban Redevelopment Contracts*, 17 GEO. J. POVERTY L. & POL'Y 287 (2010).
- *"Ain't No Sunshine": Examining Informality and State Open Meeting Acts as the Anti-public Norm in Inner-City Redevelopment Deal Making*, 74 TENN. L. REV. 623 (2007) reprinted in 18 J. AFF. HOUSING & COMM. DEV. L. (Fall 2008).

## **AWARDS and HONORS**

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- Colorado Latino Leadership, Advocacy, and Research Alianza Award
- Project X-ITE Innovation Fellow, University of Denver

## **PRESENTATIONS and WORKSHOPS**

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- Co-presenter, Quantifying Impact—Assessing Students in Transactional Law Clinics through Learning Portfolios, 16th Annual Transactional Clinical Conference, University of Pennsylvania School of Law (June 2, 2017).
- Panelist, Town Hall, Building Our Collective Response and Vision of Social Justice in Tumultuous Times, AALS Conference on Clinical Legal Education, Denver, CO (with Professors Carolyn Grose, Rachel López, and Bill Quigley) (May, 8, 2017).
- Co-Presenter, Helping Ourselves, Helping Our Students: The Challenges and Benefits of Infusing a Social Justice Perspective into Everyday Clinical Teaching, AALS Conference on Clinical Legal Education, Denver, CO (May, 7, 2017).
- Rocky Mountain Public Interest and Social Justice Retreat, University of Denver Sturm College of Law (Sept. 10, 2016).
- Panelist, Arc of Career Program: Chartering New Waters: Clinicians' Post-Tenure Reflections, AALS Annual Meeting, San Francisco, CA (Jan. 6, 2017).
- Presenter, Work in Progress, *Contracting for Complexity: Drafting Collective Impact Agreements*, Clinical Law Review Writers' Workshop, New York University School of Law, New York, NY (Sept. 24, 2016).
- Panelist, “Collective Impact: Private Contracts for Public Good,” in “Sustainability and Law Practice: The Hard Work,” 2<sup>nd</sup> Annual Sustainability Conference of American Legal Educators, Sandra Day O'Connor College of Law, Arizona State University, Tempe, AZ (May 13, 2016).
- Presenter, Work in Progress, *What's Art Got To Do With it?: Non-Essential Assets, the Pervasiveness of Income Inequality, and Rebellious Lawyering*, AALS Conference on Clinical Legal Education, Baltimore, MD (May 3, 2016).
- Presenter, Clinical Law Review Symposium: Rebellious Lawyering at 25, AALS Conference on Clinical Legal Education, Baltimore, MD (May 1, 2016).
- Panelist, Plenary, Rebellious Lawyering and Clinical Legal Education, AALS Conference on Clinical Legal Education, Baltimore, MD (April 30, 2016).
- Co-Presenter, Assessing Students in Transactional Law Clinics—A Roundtable Discussion, (co-presented with Randy Wagner), 15<sup>th</sup> Annual Transactional Clinical Conference, Baltimore, MD (April 29, 2016).

- Presenter, Work in Progress, *Impact Transaction: Lawyering for the Public Good through Collective Impact Agreements*, Legal Scholarship 4.0, Tackling the Urban Core Puzzle, Northeastern University School of Law, Boston, MA (Oct. 31, 2015).
- Presenter, Work in Progress, *Impact Transaction: Lawyering for the Public Good through Collective Impact Agreements*, Clinical Law Review Writers' Workshop, New York University School of Law, New York, NY (Sept. 26, 2015).
- Presenter, Work in Progress, *Contracting for Complexity: Collective Impact Agreements and Regional Equity*, AALS Conference on Clinical Legal Education, Rancho Mirage, CA (May 2015).
- Co-Panelists, "Establishing and Improving Clinical Teaching Fellowship Programs," AALS Conference on Clinical Legal Education, Rancho Mirage, CA (May 2015).
- Presenter, Work in Progress, *Contracting for Complexity: Collective Impact Agreements and Regional Equity*, 14<sup>th</sup> Annual Transactional Clinical Conference Kansas City, MO (April 24, 2015).
- Panelist, "What Makes a Good Lawyer," (with Alexi Freeman and Susannah Pollvogt), at the 2015 Denver Law Pipeline Conference, University of Denver Sturm College of Law, Denver, CO (March 28, 2015).
- Panelist, "Hot Topics in Local Government Law Scholarship Panel," 24th Annual Rocky Mountain Land Use Institute Conference and 3rd Annual Local Government Law Works-in-Progress Workshop, University of Denver Sturm College of Law, Denver, CO (March 13, 2015).
- Co-Panelist, "Lawyering for Social Justice Movements: How the Legal Academy can Maximize Impact," 2014 SALT Teaching Conference, Las Vegas, NV (Oct. 10, 2014).
- Panelist, Design Principles for Transactional Law Clinics, Educating the Transactional Business Lawyer, Lewis & Clark Law School, Portland, OR (Oct. 3, 2014).
- Moderator, "Law and Economic Inequality," 2014 Law and Society Conference, Minneapolis, MN (May 30, 2014).
- Co-Panelists, "Finding Voice and Overcoming Resistance: Teaching Cross-Cultural Lawyering in Transactional Law Clinics and other Unobvious Settings," AALS Conference on Clinical Legal Education, Chicago, IL (Apr. 28, 2014).
- Co-Presenter, Goals of Clinical Legal Education: Why Do We Teach?, Workshop for New Law School Clinical Teachers, AALS Conference on Clinical Legal Education, Chicago, IL (Apr. 27, 2014).

- Panelist, “Targeting the Poor: How America Maintains Poverty,” Poverty in the New Gilded Age: Inequality in America, Symposium, American University Journal of Gender, Social Policy, and the Law, American University Washington College of Law, Washington, DC (Apr. 2, 2014).
- Panelist, “Contemporary Issues in Critical Race Theory and Interest Convergence,” University of Pittsburgh Law Review, Symposium, Challenging Authority: A Symposium in Honor Derrick Bell, University of Pittsburgh School of Law, Pittsburgh, PA (Mar. 28, 2014).
- Panelist, “Teaching and Training Students to be Social Engineers,” Civil Rights as Human Rights: Still Struggling 50 Years after the 1964 Civil Rights Act, Southeast/Southwest People of Color Scholarship (SESW POC) Conference, Thurgood Marshall School of Law, Houston, TX (Feb. 28, 2014).
- Presenter, Work in Progress, *Incentivizing Economic Justice through Regional Interest Convergence*, ClassCrits VI - Stuck in Forward? Debt, Austerity and the Possibilities of the Political, Southwestern Law School, Los Angeles, CA (Nov. 16, 2013).
- Presenter, Work in Progress, *Designing a Transactional Clinic*, Clinical Law Review Writers’ Workshop, New York University School of Law, New York, NY (Sept. 28, 2013).
- Presenter, Work in Progress, *The Space Between: Achieving Regional Equity through Regional Interest Convergence*, AALS Conference on Clinical Legal Education, San Juan, Puerto Rico (May 3, 2013).
- Moderator, Plenary, "Cross-Fertilization: Integrating Diverse Clinic Pedagogies," AALS Conference on Clinical Legal Education, San Juan, Puerto Rico (May 3, 2013).
- Panelist, Serving the Economy: The Role of Transactional Clinics in Regional Economic Development, 12th Annual Transactional Clinicians Conference, Austin, TX (Apr. 6, 2013).
- Panelist, Law Teaching: Clinical Legal Education, Yale Law School, New Haven, CT (Feb. 20, 2013).
- Moderator, “De Facto Segregation and the Neighborhoods and Communities in which Children are Raised,” Denver University Law Review 2013 Symposium, Denver, CO (Feb. 1, 2013).
- Panelist, Comparative Rights in the South African and United States Constitutions, “Transactional Community Lawyering: Increasing Access to Justice through the Legal Representation of Women Entrepreneurs,” Access to Justice & Clinical Legal Education Conference to Honor the Work of Professor David Jan McQuoid-Mason, University of KwaZulu-Natal Howard College Law School, Durban, South Africa (Dec. 11, 2012).
- Presenter, Work in Progress, *The Space Between: Achieving Regional Equity through Regional Interest Convergence*, 1<sup>st</sup> Annual Local Government Law Works in Progress Conference, Marquette University Law School, Milwaukee, WI (Sept. 22, 2012).

- Presenter, Work in Progress, *The Space Between: Achieving Regional Equity through Regional Interest Convergence*, Critical Race Theory and Empirical Methods Public Symposium and Fourth Working Group Meeting University of Iowa College of Law, Iowa City, IA (Apr. 27, 2012).
- Panelist, “Law School Clinics: Education and Access,” 19<sup>th</sup> Annual Ira C. Rothgerber Conference – Toward the Constitutional Right of Access to Justice: Implications and Implementation,” University of Colorado School of Law, Denver, CO (Nov. 4, 2011).
- Co-presenter, “At SEA (Sympathy, Empathy, and Apathy): Teaching Students to Distinguish Between and Strategically Select Modes of Communication” (co-presented with Professors Robin Walker Sterling and Christopher Lasch), Association of American Law Schools Conference on Clinical Legal Education, Seattle, WA (June 16, 2011).
- Panelist, Transactional Clinics’ Impact on Social Justice, 10<sup>th</sup> Annual Transactional Clinicians Conference, Chicago, IL (Apr. 16, 2011).
- Panelist, “Lawyering for Community II: Approaches to Counseling Community-Based Organizations,” Seventh International Conference on Clinical Legal Education, UCLA Law/University of London IALS, Lake Arrowhead, CA (Nov. 5, 2010).
- Co-presenter, “Using Simulations to Teach Substantive Law, Skills, Ethics, and Professionalism,” CLE presentation (co-presented with Professor Christopher Lasch), University of Denver Sturm College of Law, Denver, CO (Oct. 13, 2010).
- Moderator, “What Happens to the Least Among Us? The Economic Crisis’ Impact on Small Businesses, Nonprofits, and Community Redevelopment,” LatCrit Conference, University of Denver Sturm College of Law, Denver, CO (Oct. 9, 2010).
- Presenter, Work in Progress, *The Space Between: Achieving Regional Equity Through Regional Interest Convergence*, 6th Annual Lutie A. Lytle Black Women Law Faculty Writing Workshop, Suffolk University Law School, Boston, MA (June 29, 2012).
- Presenter, Work in Progress, *Community Lawyering and Economic Development in the 21<sup>st</sup> Century: the (Evolving?) Role of CED Clinics*, 4th Annual Lutie A. Lytle Black Women Law Faculty Writing Workshop, University of Kentucky College of Law, Lexington, KY (June 26, 2010).
- Co-Facilitator, Community Economic Development Small Working Group, AALS Annual Clinical Conference on Legal Education, Baltimore, MD (May 2010).
- Moderator, “The Scholarship of Catharine MacKinnon,” Symposium, University of Tulsa College of Law, Tulsa, OK (March 2010).
- Panelist, Clinical and Non-Clinical Scholarship at the Crossroads, Southeastern Clinicians’ Regional Workshop, Southeastern Association of American Law Schools (SEALS) 2009 Annual Meeting, Palm Beach, FL (Aug. 6, 2009).

- Presenter, *More Than Merely Incidental: An Argument for Third-party Beneficiary Rights in Local Government Redevelopment Agreements*, presented at the *Innovations in Transactional Scholarship* works in progress session of the 2009 AALS Workshop on Transactional Law, Long Beach, CA (June 11, 2009).
- Presenter, *More Than Merely Incidental: An Argument for Third-party Beneficiary Rights in Local Government Redevelopment Agreements*, Work in Progress, Clinical Law Review Writers' Workshop, New York University School of Law, New York, NY (Oct. 18, 2008).
- Panelist, University of Toledo College of Law, Law Review Symposium: "Successful Economic Development in the 21st Century: Revitalizing Center Cities in an Era of Globalization, Technology and Changing Legal Regimes," Toledo, OH (March 14, 2008).

## **PROFESSIONAL ACTIVITIES**

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- Planning Committee, 2018 AALS Conference on Clinical Legal Education (May 2017 – present).
- Advisory Council, Mile High Connects (January 2016 – present).
- Member, Governing Committee of the American Bar Association Forum on Affordable Housing and Community Development Law (September 2016 – present); Co-Chair, CED Practice Committee (October 2016 – present).
- Board of Directors, Colorado Coalition for the Homeless (CCH) (Oct. 2016 – present); Renaissance Housing Development Corporation, Colorado Coalition for the Homeless (Oct. 2015 – Oct. 2016).
- Executive Committee Member, Association of American Law Schools (AALS) Clinical Section (January 2016 – present).
- Member, Association of American Law Schools (AALS) Clinical Section Policy Committee (March 2015 – present).
- Member, Rocky Mountain Collective on Race, Place, and Law Faculty Working Group (Sept. 2013 - present); Works-in-Progress Coordinator (Sept. 2013 – Sept. 2015).
- Member, Association of American Law Schools (AALS) Committee on Recruitment and Retention of Minority Law Teachers and Students (Jan. 2014 – Jan. 2016).
- Steering Committee, Denver Small Business Support Coalition (Aug. 2011 – Jan. 2016).
- Chair, Association of American Law Schools (AALS) Section on Civil Rights (Jan. 2015 – Jan. 2016).
- Co-Organizer, 3rd Annual Local Government Law Works-in-Progress Workshop, University of Denver Sturm College of Law (March 13, 2015).



- Small Business Resource Hub Committee, NEWSED Community Development Corporation (June 2011 – June 2014).
- Board of Directors, Clinical Legal Education Association (CLEA) (Jan. 2012 – Jan. 2014).
- Program Committee, Colorado Coalition for the Homeless (Jan. 2012 – Jan. 2014).
- Faculty Executive Committee, University of Denver Sturm College of Law (May 2011 – July 2013) (elected position).
- Planning Committee, 2013 AALS Conference on Clinical Legal Education (June 2012 – June 2013).
- Partner/Participant, PLANiTULSA (process for updating the City of Tulsa’s comprehensive plan) (June 2008 – June 2010).
- Board of Directors, Community Action Project of Tulsa County (Sept. 2007 – Sept. 2009); Executive Committee Member (May 2008 – Sept. 2009); Asset Building Committee Chair (May 2008 – Sept. 2009).
- Participant, nTEDI (North Tulsa Economic Development Initiative) Leadership Program (Jan. 2008 – May 2008).
- Director, Entrepreneurial Law Certificate Program, University of Tulsa College of Law (Aug. 2008 – June 2010).
- Appointments Committee, University of Tulsa College of Law (Aug. 2008 – June 2010).
- Service Learning Task Force, University of Tulsa (Oct. 2008 – June 2010).
- Scholarship Enrichment Advisory Committee, University of Tulsa College of Law (Aug. 2008 – June 2010).
- Faculty Senate, University of Tulsa (Aug. 2008 – June 2010).
- Board of Directors, Greater Homewood Community Corporation (January 2005 – May 2007).